

6. MUNICIPAL STRATEGIES INDICATION

6.1. Strategic Goals

In pursuit of its vision and mission, the Municipality has identified the seven (7) strategic goals.

These goals are envisaged to be met by means of executing set objectives and strategies categorized in terms of respective municipal priority issues. The goals and what they entail are as presented in the following table:

Table 10: STRATEGIC GOALS

<p>1. Poverty Alleviation</p> <ul style="list-style-type: none"> • Implementation & Monitoring of HIV/AIDS Programmes • HIV/AIDS Workplace Policy internally • Local HIV/AIDS Council • Implementation & Monitoring of TB Control Programmes • Public Health Services Initiatives • Health Services Maintenance of existing Infrastructure • Upgrading of Clinics • Public Health Services Strategic Initiatives • PHC Key Performance Indicators • PHC Service Delivery • Clinic Services • Mother and Child Health Care • Free Basic Services • Refuse Removal • Sanitation • Electricity • Water 	<p>2. Good Corporate Governance</p> <ul style="list-style-type: none"> • Administrative Management • Human Resource Management • Develop HR Reports and Systems • Efficient Personnel Administration • HR Skills Development • Implement Occupational Health and Safety Risk Management System • Compliance with NOSA Safety System • Manage Loss Control Ratio • Labour Relations • Local Labour Forum • Recruitment, Selection, Retention, Exit Policy & Procedure • Internal Service Delivery • Implement Legal Capacity • Records Section • Switchboard and Reception • Effective IT Services • Effective use of Performance Management System • Political Management
<p>3. Economic growth and Development</p> <ul style="list-style-type: none"> • Establishment of an LED Office • LED Strategy • LED and Job Creation • New Businesses attributable to LED • Marketing Strategy 	<p>4. Good Co-operative Governance</p> <ul style="list-style-type: none"> • Effective Public Relations Strategy • Internal liaison and Communication • External Liaison and Communication • Awareness Campaigns • Ward Committees Forums
<p>5. Financial Viability</p>	<p>6. Integrated environmental, social and</p>

<ul style="list-style-type: none"> • Cash Flow Management • Monthly cash flow • Implement Financial Administrative Functions • Financial Reporting • Improve Controls and Procedures • Improve Financial Performance • Manage Revenue • Payroll Administration • Property Valuation Services 	<p>economic spatial planning</p> <ul style="list-style-type: none"> • Integrated Environmental Management System • Environmental enhancement • Spatial Development Framework • Town Planning Services • New Residential sites allocation • Town Planning Initiatives
<p>7. Cost effective and sustainable service (Service Delivery) Municipal Services (Technical & Facilities)</p>	
<ul style="list-style-type: none"> • Electricity Services • Maintenance and upgrading of existing network • Electrification of Houses in Urban areas • Electrification in new developments • Industrial electrical Services • Building Services • Community Halls • Parks and Recreation • Sports and recreation • Upgrading of cemeteries • Roads and Stormwater • Construction of new roads • Installation of Stormwater System • Maintenance of Roads • Provision of kerbs • Maintenance and upgrading of equipment • Maintenance of Networks : Sanitation • New Infrastructure : Sanitation • Maintenance of Infrastructure : Water • Maintenance & upgrading of equipment : Water • Waste Disposal Services • Waste collection and disposal • Monitoring Landfill Sites management • Refuse Removal Initiatives • Public Services • Effective Environmental Health Services • EHS Strategy • EHS Management • Premise inspections • Child-Care Institutions 	<ul style="list-style-type: none"> • Air Quality Management • Noise Pollution Control • Sewerage pollution • Water pollution • Effective Emergency Service Operations • Fire and rescue services • Effective Operational Law Enforcement • Community Safety Forum • Effective Traffic Services • Traffic Services Strategic Initiatives • Housing Services • Effective Housing Delivery • Housing to residents according to needs • Housing Services Strategic Initiatives • Managing Housing Projects • Management of illegal squatting • Licensing Service Delivery • Drivers Licensing • Motor vehicle Registration and licensing • Provision of Public Information(Libraries) • Maintenance & upgrading of equipment • Provision of additional facilities • Funeral undertaker facilities • Mortuaries • Crematoria facility • Milk farm facilities • Food Premises • Health Care Facilities • Education Facilities

6.2. Priority Issues, Objectives and Strategies

The priority issues in the Municipality are formulated in such a manner that they address the 5 Key Performance Areas as illustrated on point 5 above. Under each priority issue there are appropriate objectives and strategies that would lead to the realization of the objectives.

In setting its objectives and strategies, Steve Tshwete Local Municipality used *inter alia* the following as requirements to ensure an informed development planning:

- Millenium Goals;
- 2009 Community Inputs;
- Municipal Spatial Development Framework;
- District Development Strategy;
- Provincial Growth and Development Strategy;
- National Spatial Development Perspective.

KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Priority issue 1: Good Governance and Communication

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>Manifesto: Administrative support and capacity will be provided to ward committees to ensure their proper function. CDW's will be fully integrated into municipal operations. Our Councillors will at all times meet their obligations to report and interact with their communities at ward level. At least six Mayoral report back meetings will be held per year. The Council will continue to co-operate closely with the Nkangala District Municipality and the Provincial and National Governments in the interest of all our citizens.</p>	<p>Public Participation unit was established to strengthen community involvement in municipal matters. Mayoral outreach dates approved by the Mayoral Committee for the 2009/2010 financial year. Venues and transport made available for gatherings. Issues raised at ward committee meetings are distributed to the relevant departments and feedback provided to ward committees. Dr J.S. Moroka and Ekurhuleni have been visited. Bi- monthly reports on activities of ward committees submitted to mayoral committee. All ward committees have been established.</p>	<p>To ensure regular consultation between Council and the community.</p>	<p>Provide effective administrative support to the Mayoral outreach and ward committees.</p> <p>Strengthen community participation.</p> <p>Capacitate Ward Committee Members.</p>	<p>To develop and implement community participation strategy which will include aspects covering admin support and capacity to ward committees, Councilors, reporting and interacting communities and mayoral report back meetings.</p> <p>Compile stakeholder database.</p> <p>Ward Committee members to conduct 35 door to door visits per month.</p> <p>Provide feedback on activities of ward committees to Council.</p> <p>Continuous training of ward committee members.</p>
	<p>Facilities made available to CDWs to ensure effective and efficient performance of duties. Public Participation Unit monitoring the activities of the CDWs. Scheduled weekly meetings are taking place between the</p>	<p>To liaise with CDW regarding community needs and problems to be identified and reported.</p>	<p>Provide administrative support and monitoring</p>	<p>25 door to door visits per week to be conducted by the CDWs.</p>

	Manager Public Participation and the CDWs. Submission of monthly report on the activities of CDWs.			
A communication strategy for the municipality will be developed. Aggressively market the Municipality	Local Communicators Forum (LCF) established 4 Advertorials done with other publications Newsletters printed and distributed	To ensure proper coordination of internal and external communication.	Review of communication strategy.	Liaise with all relevant stake holders on Municipal matters. Each department to go twice a month to the radio station to inform the community of the activities running in the municipality. Investigate the possibility of using sms / emails as communication tools to the community in cases of black outs and any other emergencies. Develop and approve communication policy. Review language policy.
		To promote the municipal programs and projects worldwide.	Formulate marketing strategy.	Drafting and approval of marketing strategy. Open days or exhibition, conferences and summits workshops, road shows etc. Participate in marketing opportunities. Erection of entrance boards. Branding the Municipality. Marketing boards at airports.

Priority Issue 2: Legal and Administration

Status quo		Development Strategies		
Requirements	Progress to date	Requirements	Progress to date	Requirements
Institutional: Adherence to legal framework	Continuous legal support to council. Draft legal compliance audit has been developed	To ensure legal compliance	Continuously monitor legal compliance. Drafting / revising by-laws and policies	Draft legal compliance audit be considered and approved. Draft bylaws and policies
The fight against fraud and corruption will be seriously pursued.	To minimize fraud and corruption in the municipality.	Implement fraud prevention plan and policy.	Maintain the hotline number. Strengthen awareness campaign	Hotline number on fraud prevention maintained.
Successful coordination and management of events.	Events Management unit established Successful events held (20)	To ensure proper co-ordination of municipal events.	Adhere to events management policy	Compile events calendar. Organize municipal events according to Municipal events management policy.
Administrative Support	Continuous secretariat support to council. Agendas are drafted and the minutes are typed and filled. Council committees established	To provide effective administrative support to council.	Rendering secretariat services to committees. By ensuring institutional efficiency. Replace vehicles in terms of council policy.	Compile and distribute agendas. Take minutes of meetings Safe keeping of minutes
Promote Customer Care	Continuous records management Approval and implementation of file plan	To maintain and manage a proper record structure	Compile and submit records management policy	Obtain Council's approval on records management policy.
	Training on Batho-Pele was conducted. Customer satisfactory questionnaires were distributed.	To develop a culture on customer care.	Apply the Batho Pele Principles.	Continuous training of staff and Cllrs on Batho-Pele Principles. Develop of service standards. Attending to suggestion boxes and providing relevant response. Further training on Customer Care.

KPA: INSTITUTIONAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

Priority issue 3: Human Resource and Performance Management

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
	Employment equity report submitted to DOL. Reviewed employment equity plan.	To ensure compliance with the EEA.	Ensure transformation through implementation and maintaining of the principle and prescriptions of the Employment Equity Act	Implementation of Employment Equity Plan. Through the following mechanisms: Head-hunting, approaching disability organizations, and through implementation of succession planning program (career pathing)
	Draft policy developed	To monitor, correct and reward good performance in order to unleash human potential	Ensure effective service delivery through implementation of performance management appraisal system	Adopt and implement the performance management appraisal policy that will performance appraisal methods, rewards systems, mechanisms to deal with deviation from expected performance standards.
	Organizational structure in place.	To maintain a personnel structure that will ensure effective and efficient service delivery.	Align human capital needs to the strategic objectives of the Municipality.	Conduct organizational personnel needs audit. Filling of existing vacant posts.
	Staff satisfaction survey with overall municipal working conditions conducted.	To promote productivity in the work place.	Evaluate the current corporate cultural trends in the organization to promote a culture that maximize service delivery. By ensuring institutional efficiency. Replace vehicles in terms of council policy.	Conduct Staff satisfaction survey Buy new furniture.

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
	EAP is implemented though referrals.	To support and promote the total well being of the staff	Provide support to employees to be able to deal with any challenges hindering their effective performance.	Develop and implement EWP program.
	Workplace Skills Plan and Annual Training report submitted to LGSETA. and training is implemented according to the WSP. Skills audit performed on annual basis.	To capacitate employees in order to enhance service delivery	Equip employees with the necessary skills.	Conduct an organizational skills gap analysis.
	Bursaries are available in terms of the bursary by-law. Retention policy is adopted	To reduce staff turnover.	Maintaining a stable workforce.	Implementation and monitoring of the staff retention and succession policy.
	Functional LLF.	To maintain healthy relationship with labour.	Improve work place relations through partnership with unions and management in a formal and informal manner.	Regular LLF, subcommittee meeting and bi-laterals.
	Existence of OHS program. OHS Officer appointed. Level 1 and 2 committees established.	To create safe and healthy working environment for staff, Cllrs and community.	Establish and maintain environment that is conducive for OHS.	Review, implement and monitor council's OHS policy Training relevant employees on OHS program.

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
	<p>2009/2010 municipal document produced.</p> <p>2009/2010 Municipal Performance Plan developed.</p> <p>IDP Representative Forum and Technical Committee meetings held.</p> <p>IDP community consultation meetings conducted for community needs analysis.</p>	To ensure a proper municipal planning.	<p>Revise municipal IDP.</p> <p>Develop process plan that will guide the revision of IDP.</p> <p>Involve communities during the needs analysis.</p>	<p>Implementation of a process plan.</p> <p>Conduct meetings in all municipal wards to gather community needs.</p> <p>Set municipal objectives, strategies and targets to be implemented.</p> <p>Collate projects information from sector departments, parastatals and businesses that have to be incorporated in the IDP.</p>
	<p>Revised Performance Management System Framework.</p> <p>Section 57 Managers Performance Agreements and Plans developed.</p> <p>PMS cascaded to levels 2 and 3 Managers.</p> <p>Municipal annual and quarterly reports compiled.</p>	To ensure clear performance monitoring and reporting.	Comply with the relevant PMS legislations and the Municipal PMS framework.	<p>Develop municipal performance plan.</p> <p>Develop Managers Performance Agreements and plans.</p> <p>Develop annual and quarterly reports.</p> <p>Cascade PMS to lower levels.</p>

Priority issue 4: Information Communication and Technology

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
Upgrade telecommunication and IT infrastructure	Strategic Information Systems Plan (SISP) developed and adopted. Blockage of irrelevant internet sites. E-mail setup infrastructure upgrade completed. Phase 1 of the normalization of radio/wireless network has been completed. SITA appointed to upgrade telephone system and network infrastructure. Some computer users upgraded to Microsoft Office 2007. Information security policy developed and approved.	To ensure effective and efficient Information Communication and Technology services.	Dissemination of information to all employees and members of the public through internet, intranet and email.	Update of the website/intranet.
			Audit, maintain IT equipment and ensure software compliance. By ensuring institutional efficiency. Replace vehicles in terms of council policy.	Regular maintenance of the ICT network infrastructure assets. Regular upgrading of telecommunication and IT infrastructure. Maintain an up to date software licensing
			Adoption of information security policy and regular reviews of security threats.	Implement information security policy. Update, review of IT business continuity plan Awareness campaigns on information security Maintain regular backups of network information

KPA: FINANCIAL VIABILITY

Priority issue 5: Financial Viability and Sustainability

Status quo		Development Strategies			
Requirements	Progress to date	Objectives	Strategies	Possible Projects	
<p>Manifesto: The new Property Rates Act will be utilised to widen the municipal revenue base.</p> <p>The current financial situation will be maintained and even further improved.</p> <p>Institutional: To comply to prescribe competency levels.</p> <p>Protect income on profits from electricity services (RED six /EDI Holdings) – ring fencing and section 78 investigations.</p> <p>Compliance with accounting standards as prescribed.</p> <p>Align tender and order conditions with MBD forms and supply chain regulations.</p> <p>The already approved three year capital budget must be recognised in the new Strategic Management Plan.</p>	<p>Implementation plan has been approved.</p> <p>Valuation roll completed. 80% of objections considered and decided.</p> <p>Continual conducting of supplementary valuations.</p> <p>Rates Policy adopted (C24/11/2008). Rates by-laws adopted C29/05/2009.</p> <p>100% of property valuation roll completed and notices to public.</p> <p>Rates payer data 100% scrutinized.</p> <p>New tariff structure implemented 01/07/2009.</p>	<p>To maintain a comprehensive and uniform valuation roll.</p> <p>To expand the municipal revenue base.</p>	<p>Maintain the existing valuation roll.</p> <p>Prepare and maintain roll for remissions and rebates on property tax.</p> <p>Put measures in place to ensure that the supplementary valuations are expeditiously done.</p> <p>By ensuring institutional efficiency.</p> <p>Purchasing or replace vehicles in terms of council policy.</p>	<p>Compile annual supplementary valuation roll.</p> <p>Continual implementation of supplementary valuations.</p> <p>Conduct interviews with town planners. Monthly reconciliation of property tax levies and rebates register.</p> <p>Phasing in exempted taxable property.</p> <p>Recommend new tariff for tabling with 2010/2011 budget. Revise rates policy annually.</p>	
			<p>To provide effective service regarding valuations of immovable properties for other municipal purposes than assessment rates</p>	<p>Provide valuations on ad hoc basis.</p>	<p>Analyse and assess requests.</p> <p>Conduct valuations on requests received from other departments.</p>
		<p>All applicable accounting standards implemented from 01/07/2008.</p>	<p>To ensure compliance with prescribed accounting standards and legislation</p>	<p>All gazetted accounting standards implemented.</p>	<p>Implement applicable accounting standards as promulgated by ASB and approved by the Accountant-General.</p>

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
Community Inputs: Ward 5 Expensive rates(2009/10) Ward 11 Water bills very high(2010) Ward 18 Information dissemination on municipal tender proceedings(2009) Water bills are high(2009)	Tariffs workshop with community and approved with annual budget. Cost of free basic services according for each service recovered from equitable share.	To ensure tariffs for all services remain affordable and are cost recoverable.	Determine and publish the level of free basic services to be rendered. Analyze feasibility and impact on budgets before projects are approved. Careful consideration/ prioritization on utilising available resources.	Level of free basic services considered with tabled budget for 2010/2011. Section 19 report on implementation of capital budget. Prepare financial viability and Strategic Plan for IDP. Prioritize funding sources in annual multi-year budget (MTEF).
	Credit control and debt collection policy considered and revised with 2009/2010 tabled budget. Debtors payment rate: 2007 - 104%; 2008 – 102%; 2009 – 100,6%. Credit control by-laws promulgated. Debtors payment day's: 2007 – 31 days; 2008 – 32 days; 2009 – 29 days. Debtors turnover rate: 2007 – 8,7%; 2008 – 8,8%; 2009 – 8,7%. Total outstanding debtors: 2007 – R21,3m; 2008 – R23,8m; 2009 – R25,1m	To prevent an escalation in non-recoverable outstanding debt.	Responsibly bill and collect fees and charges at accessible facilities. Regular revision of the credit control and debt collection procedure to remain efficient and effective. Investigate and advise on poor households to participate in indigent support program. Exercise Control : Debtors to revenue ratio. Debtor's payment rate. Debtors turnover rate. Outstanding Debtors > 150 days Debt and cost Coverage ratio	Consistently apply credit control measures. Annual revision with budget related policies and conduct public information sessions with the tabled budget. Continuous update of indigent register. Manage and control outstanding debtor accounts.

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
	<p>Daily and monthly revision of cash position and short term investments done in line with cash requirements.</p> <p>Unqualified audit report: 2006/2007 FY. 2007/2008 FY. 2008/2009 FY</p> <p>New meter system successfully implemented February 2008.</p>	<p>To ensure efficient, effective and economical monetary management to sustain a sound financial position.</p>	<p>Effective cash flow management to ensure continuously a sufficient and sustainable cash position.</p> <p>Institute controls, procedures, policies and by-laws to regulate fair, just and transparent transactions.</p> <p>Utilize available financial resources towards projects as identified in the IDP.</p> <p>Ensure all sources of funding and application of funds are in line with the approved budget.</p> <p>Source funding in accordance with affordability.</p>	<p>Continuous cash flow monitoring and control.</p> <p>Within 90 days from promulgation prepare by-laws, policies etc.</p> <p>Prepare for consideration and adoption policy for control of budget virements, unauthorised, fruitless and wasteful expenditure.</p> <p>80% of projects emanating from IDP's.</p> <p>Invite proposals for new loan facility for 2010/11 until 2012/13.</p> <p>Apply for available grants.</p>
	<p>Budget Steering Committee established.</p> <p>Reporting in line with promulgated legislation.</p> <p>Budget and Reporting Regulations.</p>	<p>To ensure compliance with budget and reporting regulation.</p>	<p>Ensure budget process and format is in compliance with budget & reporting regulation.</p>	<p>Involve and task Budget Steering Committee.</p> <p>Prepare procedures and policy in line with regulation Regular reporting according to regulation.</p>

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
	<p>Risk workshop held 1 April 2009. Risk register compiled and approved September 2009.</p> <p>Three-year risk based audit plan approved for 2009/10 to 2011/2012 (M15/09/2009). Training by service provider on risk identification process.</p>	To apply a Strategic Risk Management Program for Council.	<p>Arrange annual risk identification and assessment workshop.</p> <p>Prepare a risk register and apply risk control through strategies identified.</p>	<p>Identify and prioritise key strategic risks.</p> <p>Ad-hoc projects as identified with risk assessment.</p> <p>Three year risk based rolling audit plan for 2010/2011 to 2012/2013.</p>
	<p>Repairs & Maintenance: 2008 – 6,8% 2009 – 5,6% Annual asset verification process and annual stock take completed by 30 June 2009.</p> <p>Unbundling of infrastructural assets in line with GRAP 17 completed 30 June 2009.</p>	To manage, control and maintain all assets of the municipality.	<p>Ensure adequate budget provision for asset maintenance over their economic lifespan.</p> <p>Implement a proper asset management system with fixed asset register.</p> <p>Program for replacement and renewal of depreciated assets with remaining economical life of less than 5 years.</p>	<p>Provide for sufficient repair and maintenance as per asset management plan.</p> <p>Investigation of asset management systems in line with accounting standards.</p> <p>Perform an annual survey of all assets in conjunction with other departments. Compile and regularly review asset management policy as budget related policy.</p>
	Two new prepaid outlets opened.	To extend service delivery to the community.	<p>Provide 24 hour service nodes for access by community and to function as pay points.</p> <p>Investigate new pre-paid vending solution.</p>	<p>Implement and maintain 24 hour services nodes at various convenience shops:</p> <p>Identify new service provider and compatible vending system.</p>

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
		To maintain and upgrade the existing financial operations and procedures to provide an efficient functionality.	<p>Improve management and monitoring of fuel consumptions.</p> <p>Ensure creditor payments within 30 days.</p> <p>Create erfmaster debtor database</p>	<p>Implement electronic fuel management system.</p> <p>Upgrade creditor control and management system to enhance creditor reconciliations in line with reporting regulation.</p> <p>Erfmaster database</p>
		To comply with the municipal regulation on minimum competency level.	Ensure level of compliance to municipal regulation on minimum competency level. As promulgated.	<p>Conduct Skills audit under related personnel as per municipal minimum competency regulations.</p> <p>Establish competency level for each relevant post level.</p>
	Meter reading deviations monthly followed up and faulty meters reported for repairs.	To fully comply with Supply Chain Regulation and National Treasury Guide on procurement processes.	<p>Align tender and order conditions with MBD forms and supply chain regulations.</p> <p>Dissemination of information on municipal tender proceedings.</p> <p>Provide separately on Suppliers database for SMME suppliers.</p>	<p>Revise tender and order documents in line with MBD forms.</p> <p>Quarterly reporting as prescribe in terms of supply chain regulations.</p> <p>Annual advertisement for enlistment for service providers.</p> <p>Updating of existing Suppliers information on database.</p>

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
		To identify and investigate excessive water consumptions.	Identify and attend to water consumption deviation in excess of 10%. Inform public on saving of water.	Conduct test on faulty meters and follow up on reading deviations. Lodge an awareness campaign on water saving tips. Analyze water bills for ward 5, 11 and 18.
		To ensure compliance with the National Energy Saving Policy	Secure funds. Appointment of consultants	Evaluate possible solutions on the implementation policy. Installation of equipment. Departmentally regulate electricity utilization to create a saving awareness.
		To protect the electricity revenue base once RED 6 is established.	Consideration and report on RED/EDI report once received.	

KPA: LOCAL ECONOMIC DEVELOPMENT

Priority Issue 6: Local Economic Development and Job Creation

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>Presidential goals: Halving of unemployment – 2014</p> <p>Manifesto:</p> <p>More industrial stands will be created An Annual Economic Growth Rate in excess of 6% will be maintained</p> <p>Local Economic Development Strategies will be developed that, stimulate, local production and commerce, including home industries; are linked to national and provincial strategies; Build institutional arrangements which stimulate community initiatives and broadened ownership, including through cooperatives; Promote the delivery of municipal services through collective community initiatives and enterprises.</p> <p>The LED strategies formulated by Nkangala District Municipality will be implemented</p>	<p>The MSI project is effectively running and sixty more student were recruited for training</p> <p>37 industrial sites where sold, site for industrial park has been made available for the investments broad by MEGA</p> <p>Because of the economic situation current growth rate is 3%.</p> <p>Strategy developed by NDM and adopted by Council in March 2007 is in place</p> <p>Relationship with SEDA, ABSA, Land bank, MEGA, GTZ and DALA was established</p> <p>Funding have been secured for the upgrading of Themba Senamela Stadium to be a public viewing site for 2010 FIFA Soccer World Cup</p>	<p>To create a conducive environment for business investment.</p>	<p>Investigate the possibilities of adjusting the tariffs and property rate in order to address the concerns of investors.</p>	<p>Review tariffs for informal traders.</p> <p>Coordinate an agricultural, tourism and LED summits which aim to attract youth and women</p>
			<p>To market the municipality to get more investors.</p> <p>Strengthen the relationship between the, sector departments ,private sector, CBO's, NGO's and government agencies</p>	<p>Update an investment guide with regards to business prospects in STL.M.</p> <p>Advertise available business sites through the website.</p>
			<p>Attract new and retain the existing investors.</p> <p>Develop industrial, marketing, tourism and SMME' development strategies linked to Nkangala District.</p>	<p>Investigate possible incentives to attract investors.</p> <p>Investigate the possibility of adjusting tariffs and property rates in order to address concerns of the investors.</p> <p>Appoint specialists to assist with the development of the strategies.</p>
			<p>Revive the LEDF.</p> <p>Identify stakeholders to be represented in the LEDF.</p>	<p>Coordinate four meetings a year.</p> <p>Review and continuously update the LEDF resource list. LED working committee to have bi-monthly meetings.</p>

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>The existing conducive climate for economic development will be maintained and improved where possible</p> <p>Assistance will be rendered for the local development of a regional shopping complex which will result in the creation of at least 1200 permanent jobs</p> <p>Aggressively market the municipality to attract investors Create industrial parks for small industries</p> <p>Convert the old Thushanang School into a facility for the development of emerging entrepreneurs</p> <p>Where necessary sports facilities will be improved to enable us to benefit from the 2010 Soccer World Cup</p> <p>Interaction with, and conditions for informal traders will be improved</p> <p><u>Community Inputs:</u> <i>Ward 3</i></p>	<p>Commercial township was established the available land was sold to the potential developer</p> <p>Department of DEDTE has made an offer to provide manufacturing machines, agreement to be forwarded to council</p> <p>LOC was formed in preparation for 2010 event</p> <p>Themba Sinamela Stadium was official declared as the official Public Viewing Site for 2010 event and dry runs were held at stadium R4million has been put aside for the upgrading the Themba Sinamela Stadium</p> <p>Funds have been secure to develop a community garden project at Kwazamokuhle.</p> <p>10 hectars have been made available to Exxaro: Arnot Coal Mine in order to conduct agricultural project at Mafube Village</p> <p>A study on Business Investment Climate was conducted and the workshop on improving Local</p>	<p>To ensure proper implementation of LED projects within STLM.</p>	<p>Obtaining the relevant information and implement applicable strategies</p> <p>Secure funds to review Local Economic Development Strategy.</p> <p>Secure jobs for the local residents.</p>	<p>Undertake a study of LED projects of the NDM and extract information relevant to STLM</p> <p>Appoint service provider to review the strategy.</p> <p>Building of regional shopping complex.</p>
		<p>To promote participation of SMME's and informal traders in the mainstream economy of STLM</p>	<p>Provide information to the SMME's to capacitate them on procurement processes.</p> <p>Encourage and assist informal traders to formalize their business.</p> <p>Strengthen relationships with MSI for the benefit of SMME's.</p> <p>Provide facilities for emerging entrepreneurs.</p>	<p>Conduct workshops/ seminars to provide information on pricing/quoting.</p> <p>Co-ordinate workshops /seminars in conjunction with government agencies to provide information on registration of businesses.</p> <p>Secure funds for renovation of the facility and purchase of equipment.</p> <p>Recruitment of emerging farmers.</p>

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>Projects for women i.e. community gardens (2009/2010) Ward 4 Job creation projects related to 2010 (2007) Ward 5 2010 jobs for the unemployed. Ward 6 Gardens next to Phumula Section alongside Protea street nto be resuscitated (2009) Ward 7 Job opportunities (2006/07/08) Ward 8 ATM building Ward 9 Job opportunities linked to 2010 (2007/08/09/10) Promotion of tourism (2010) Ward 10 Job creation opportunities (2006/07/08/09) Building of job creation centre (2008) Job creation linked to 2010 (2007) Ward 11 Job opportunities (2007/08/09/10) Ward 12 Development of Waterfront along Klein Olifants (2007) Ward 13, 14, 15 Job creation (2008) Re-vitalisation of CBD 92007)</p>	<p>Business Investment Climate was held</p> <p>Themba Sinamela Stadium was officially declared as the Public View site for 2010.</p> <p>The project at Thushanang School is in progress. New sponsor and beneficiaries to be identified</p> <p>Industrial Park Site has been identified for the investment brought by MEGA.</p> <p>Craft Forum was established and crafters representative were elected.</p> <p>A study on Business Investment Climate was conducted</p> <p>Partnership with eThekweni Metro Municipality and Leeds City Council is established.</p> <p>Stalls have been completed at Iraq Taxi Rank and allocated to hawkers</p>			

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
Sewing project (2008) Job opportunities (2007/09) Study on economic indicators of the municipality (2006/07) Ward 17 Job creation centre (2008) LED projects (2009/2010) Arts & crafts centre (2007/08) Ward 18 Hawkers facility (2006/07) Job opportunities (2010) Ward 19 Job opportunities (2010) Shopping complex (2008) LED projects (2006) Job opportunities (2006) Ward 20 Job creation centre(2009/10) Ward 21 Job creation (2007/08/09) Ward 22 Job creation for 2010 (2007) Stalls for hawkers (2007) Ward 23 Job creation centre (2006/07/08) Ward 24 Employment opportunities (2007/09/10) Institutional:				

KPA: SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Priority Issue 7: Land Use Management

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p><u>Manifesto:</u> At least 3 new rural villages will be created. With the assistance of National Government, land will be acquired to be used for commonages at towns and villages throughout the municipality. The Council will act as implementing agent for the settlement of restituted communities at Doornkop and Botshabelo. Our spatial planning will support the integration of communities and undermine all forms of racial discrimination.</p> <p><u>Community Inputs:</u> <i>Ward 1</i> Proclamation of Newtown (2006/07/08/09) Additional stands (2008) Serviced stands (2007/09) <i>Ward 2</i> Land alienation (2008) Residential stands (2006) Proclamation of Ext 6 informal settlement (2010) <i>Ward 3</i></p>	<p><u>1. Newtown</u> Status quo same as 2006</p> <p><u>2. Church stands</u> Additional erven were created during 2008/2009 financial year as follows: Aerorand = 6 Mhluzi = 5 Nasaret=1 Kwazamokuhle= 7</p> <p><u>3. Rural villages and land for small scale farming and commonages</u> (i) Bankfontein Rural Village 190 hectares of vacant tract of land is available for use as commonage. (ii.) Mafube Rural Village The village registration and proclamation stages. There is 200 hectare of land for use as commonage.</p>	<p>To ensure orderly spatial planning and sustainable development in the municipal area.</p>	<p>Improve public awareness on town planning scheme and building regulations and standards.</p> <p>By ensuring institutional efficiency.</p>	<p>Publish proposed development in the news- papers and on site</p> <p>Request for a slot from local radio stations for talk shows on specific town planning and building regulations topics.</p> <p>Develop information pamphlet on town planning issues.</p> <p>Printing of aerial photographs.</p>
			<p>All development to comply with Spatial Development Framework and the Steve Tshwete Town Planning Scheme, 2004</p>	<p>Review of the Steve Tshwete Spatial Development Framework (SDF) and the Steve Tshwete Town Planning Scheme, 2004 Commissioning the drafting of a Municipal open space plan</p>
			<p>Creation of additional church stands.</p>	<p>Enforce development and utilisation of church erven.</p> <p>Provide sufficient church erven in new township developments.</p> <p>Identify land parcels that can be converted for church use.</p>
			<p>Provision of residential sites in order to address the demand by the community</p>	<p>Identify and purchase land for residential development.</p>

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>Creation of stands for people earning > than R3 501.00 (2009/10) Ward 4</p> <p>Creation of thoroughfare (2010) Ward 6 Access gate to Thembisa Ward 7 Affordable residential stands(2009) Ward 8 Stands for sale (2008/09) Ward 9 Stands for small businesses (2007) Ward 10 Stands for churches (2007) Creation of more residential stands(2009) Prevention of unlawful extension of yards(2009) Ward 11 Land for small scale farming (2006/07/08/09) Land for churches (2008) Residential stands (2008/09) Municipal Intervention on evictions- Mooifontein (2010) Ward 12 Residential Erven (2009/2010) Ward 14 Residential sites north town (2006/07) Ward 15 Residential sites (2009/10) Residential stands (2006/10)</p>	<p>4. Creation of additional residential stands</p> <p>(i) Kwazamokuhle Extension 7 Township</p> <p>500 residential stands were created.</p> <p>(ii) Kwazamokuhle Ext 8</p> <p>The township is presently at registration and proclamation stages. There are 400 residential stands created which may be suitable for low cost housing and affordable housing.</p> <p>(iii) Kwazamokuhle Ext 1</p> <p>The township is at proclamation stage. There are 150 stands that may be appropriate for affordable housing and middle income housing schemes</p> <p>(iv) Rockdale Township</p> <p>Land must be transferred in the name of the Steve Tshwete Local Municipality first before the township can be proclaimed. There are 2960 residential stands that may be suitable for low cost and</p>	<p>To ensure orderly spatial planning and sustainable development in the municipal area.</p>	<p>Promotion of infill development on suitable and vacant municipal land.</p> <p>Provision of industrial sites in order to stimulate Local Economic Development</p> <p>Speedy processing and approval of building plans</p> <p>Regulating land use and building activities</p> <p>By ensuring efficient and optimal use of land</p>	<p>Completion of the planning phase on the following projects:</p> <p>i. Middelburg Extensions 42, 43 and 44 and Nasaret Ext 2. ii. Rezoning and subdivision of Re/7743 Middelburg Ext 23 iii. Aerorand South iv. Kwazamokuhle Ext 1 & 8. v. Establishment of Rockdale North township.</p> <p>Establishment of an Industrial Park on Portion 268 of the farm Middelburg Town and Townlands 287 JS.</p> <p>Identify suitable land for an industrial development in Kwazamokuhle and Hendrina Townships. Rendering assistance for the development of a regional shopping complex.</p> <p>Law enforcement to ensure observance of the town planning scheme, National Building Regulations and Building Standards and SDF Delineate areas for densification, encourage mixed land uses on one stand and compaction of the town.</p>

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>Council to buy land from NEWHCO (2010) Ward 18 Residential stands (2009) Church sites (2006/07/08) Ward 19 Church sites (2006/07/08) Residential stands(2009) Ward 20 Dumping Sites(2009) Grazing land(2009) Church sites (2006/07/08/09) Ward 21 Stands for churches and businesses (2006/07/08) Small scale farming (2008/09) Stands for crèche & taxi rank (09) Grazing land(2009) Ward 22 Ownership of land (2009) Land- community gardens(2009) Land for daily care centre(2009) Land for health care centre(2009) Stop farm evictions (2009/10) Church sites (2007/08/09) Small scale farming (2007) Grazing land (2009/10) Ward 23 Residential sites (2007) Church sites (2007/08) Small scale farming (2006/08) Ward 24 Stands for churches (2007) Formal stands (2010)</p>	<p>affordable housing</p> <p>(v) Aerorand South</p> <p>The township is at registration stage. There are 4 specialist studies that must still be conducted as required by the Department of Economic Development, Environment and Tourism before issuing of “ROD”. There are 600 residential stands created for middle and high income housing.</p> <p>vi. Middelburg Extension 42</p> <p>An application to establish Middelburg Extension 42 comprising of 530 residential stands has been submitted. This is pilot project for integrated human settlement concept.</p>	<p>To ensure security of tenure to farm dwellers.</p>	<p>By establishing rural villages.</p> <p>By promoting the correction of historically segregated spatial planning of settlements.</p>	<p>Review the rural village nodes identified by the rural study.</p> <p>Establish 4th rural village.</p> <p>Acquisition of suitable land.</p> <p>Providing land for small-scale farming for the farm dwellers.</p> <p>Conversion of Erf 2464 Aerorand into a restructuring zone.</p> <p>Delineation of Erven 2447 and 2448 Aerorand as a restructuring zone.</p> <p>Identification of other restructuring zones in Middelburg Town, Aerorand and Hendrina.</p> <p>Establishment of Middelburg Ext 42.</p> <p>Identification and demarcation of land for restructuring zones.</p> <p>Identify land for development of inclusionary housing.</p>

Priority issue 8: Solid Waste Management

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p><u>Presidential goals:</u> Halving of waste by 2014</p> <p><u>Manifesto:</u> <u>Community Inputs:</u> <i>Ward 1</i> Dumping and refuse bins (2008) <i>Ward 2</i> Bulk refuse containers (2006/08) <i>Ward 3</i> Bulk refuse containers (2009) <i>Ward 4</i> Bulk refuse containers (2007/08) <i>Ward 5</i> Bins required for dumping at Mountainview & Rockville <i>Ward 6</i> Containers for garbage (2006/08) Bulk refuse containers (2006/08) <i>Ward 7</i> Bulk refuse containers at Reuben & Ngcobo street next to the river, behind Mathole liquor store & corner Mthimunye & Plain Street (2009) <i>Ward 8</i> Bulk refuse containers (2006/07/09) Bulk refuse containers at Ext 4 & 7 (2009) <i>Ward 9</i> Refuse containers (2008/09) <i>Ward 10</i></p>	<p>Buy back centre is operational, recyclables are being processed. 19 recyclers were identified from within STLM.</p> <p>Regular cleaning of the illegal dumps according to the schedule. In the process of acquiring an additional front end loader.</p> <p>12 mini Sites for ward 4,7,9,10, and 17 finalized</p> <p>Additional mini waste sites will be constructed and the waste containers will then be placed in these facilities</p> <p>Three transfer stations and garden site facility constructed at Hendrina, Komati and Rietkuil.</p> <p>Regular purchasing of medical waste containers and made available to all medical institutions at cost price</p>	<p>To provide refuse removal services to existing and new settlements and to reduce the amount of waste disposed at landfill site.</p> <p>To provide refuse removal services to existing and new settlements and to reduce the amount of waste disposed at landfill site.</p>	<p>Introduction of waste minimisation projects.</p> <p>Encouraging separation at source.</p> <p>Improvement of public relations between solid waste personnel and the public</p> <p>Compliance with Landfill site permit conditions.</p> <p>Improve access control.</p>	<p>Provide cages for schools to store recyclables in Mhluzi and Middelburg.</p> <p>Introduce sorting from the households before collection (Gholfsig) Improve waste recovery from the waste disposal facility through contractors. Introduction of waste recovery from the transfer station: Komati, Hendrina and Rietkuil.</p> <p>Awareness campaigns Cleanest Ward competitions Road shows</p> <p>Outsource landfill site through appointment of contractors. Improve and Monitor SLA conditions Conduct regular landfill site audits and ground water monitoring. Operation and Maintenance of the Hendrina Eskom Landfill site in Pullenshope. Fencing of Middelburg landfill site.</p> <p>Upgrade Middelburg landfill site weighbridge. Improve and Monitor SLA conditions</p>

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
Containers for garbage (2006/07/08) Ward 12 Control of illegal dumping (09/10) Refuse containers (2010) Garden refuse station (2010) Ward 13 Garden Refuse Containers (2010) Ward 15 Dustbins needed around Parthenon Café (2009) Ward 16 Dustbins needed(2009) Implementation of by-laws on illegal dumping(2009) Ward 17 Need for bulk containers(2009) Ward 18 Dumping at stand 2470 Westeyan Church and 2929 (2009) Refuse removal (2009) Ward 21 Refuse removal (2007/08/09) Ward 23 Refuse removal (2008) Institutional:	An investigation regarding the water problems has been completed and monitoring boreholes have been drilled and a landfill audit was conducted. Water motoring will be conducted quarterly. Different types of containers have been purchased (scow back, 6m ³ , Pendula street bins) Different type of vehicles have been purchased (LDVs, 3 tonner, refuse compactors) Permanent personnel placed in the area for litter picking Refuse containers (street bins and bulk containers) ordered and will be placed in strategic areas.	To provide refuse removal services to existing and new settlements and to reduce the amount of waste disposed at landfill site.	Compliance with transfer stations/ garden sites permit conditions. Documented systematic plan that recognizes expansion of town. By extending service to areas where they currently do not exist. Extending service to new developments. Provision of adequate equipment. By ensuring institutional efficiency. Purchase or replace vehicles in terms of council policy	Construction of the waste transfer stations in Doornkop and Bankfontein. Review of IWMP Establishment of Waste Information systems for STLM. Providing refuse removal services at Doornkop, Bankfontein and Mafube. Providing refuse removal service at Kwazamokuhle extension 8 and Middelburg extension 42. Purchasing of refuse containers to be utilized at the transfer stations, mini waste sites, business areas and the streets Purchasing of vehicles for the removal of refuse.

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
		To curb illegal dumping and improve public relations between personnel and the public	Construction of the mini waste transfer station.	Construction of the mini waste transfer stations at Kwazamokuhle.
			Environmental awareness campaigns.	Clean up campaigns in conjunction with Environmental Health Practitioners.
			Use of permanent staff and temporal employees to improve service.	Appoint more personnel for street cleansing and refuse collection.
			By ensuring adequate resources for HCRW.	Purchase and supply medical waste containers to all medical institutions at cost price.
		To contribute towards the mitigation of climate change impacts.	Awareness campaigns.	Cleanest Ward competitions. Road shows.
			By obtaining carbon credits. Reduce carbon emissions.	Extraction and conversion of Methane gas from the landfill site to energy. Specify catalytic converters for all solid waste vehicle.

Priority issue 9: Cemeteries

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p><u>Community Inputs:</u> Ward 3 Palisade fencing around grave yard (2006/07/08/)</p> <p>Ward 11 Cemeteries(Ipani & Rietkuil) (2006/08/09)</p> <p>Ward 12, 13& 14 Fence at Fontein Street cemetery (2007)</p> <p>Ward 15 Fencing of graveyard- Mineralia (2007/09/10)</p> <p>Ward 20 Cemetery (2006/09/10)</p> <p>Ward 21 Cemetery (2006/07/08/09)</p> <p>Ward 22 Cemetery (2006/08/10)</p> <p>Ward 23 Fencing of cemetery (2008/09)</p> <p>Ward 24 Cemetery (2009/10)</p> <p><u>Institutional:</u> Identification of suitable land for a cemetery to replace full cemeteries.</p>	<p>Completed Hindu and Voortrekker cemeteries fenced Completed</p> <p>Fontein str cemetery fencing to be done in Phases</p> <p>Phumolong fencing to be done in Phases</p> <p>Phumolong ablution upgraded.</p> <p>Nazaret road upgraded and fencing completed</p> <p>Geotechnical survey for cemetery at Pullenshope completed (Eskom to handover land for development) EIA process in progress.</p> <p>Fontein street cemetery roads upgraded</p> <p>Hendrina/Kwaza cemetery is upgraded</p> <p>Waste bins and garden furniture were placed in cemeteries.</p> <p>Maintenance and upgrade of vehicles and equipment.</p>	<p>To provide new facilities while upgrading and maintaining sport and recreation facilities, parks, open areas and cemeteries according to the prioritized community needs.</p>	<p>Upgrading and maintaining the existing cemeteries including fencing, roads and ablution facilities.</p> <p>Ensure appropriate planning and development of cemeteries in line with Service Standards</p> <p>Developing new cemeteries in the rural areas and outlying towns</p> <p>Ensuring all new township developments have access to a cemetery.</p> <p>Purchase or replace vehicles in terms of council policy.</p>	<p>Upgrading and maintaining of infrastructure of all existing cemeteries.</p> <p>Planting of trees at cemeteries.</p> <p>Expanding facilities- Fontein str, Phumolong</p> <p>Develop a Master plan</p> <p>Development of Service Standards</p> <p>Identify strategic locations for new cemeteries</p> <p>Perform Geotechnical surveys on possible suitable land</p> <p>Development of new cemetery in Hendrina/Kwaza, Rietkuil/Koornfontein, Mafube, Bankfontein and Pullenshope</p> <p>Provide comments during township layout design</p> <p>Maintenance and upgrade of vehicles and equipment.</p>

Priority issue 10: Sports & Recreation Facilities

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p><u>Presidential goals:</u> <u>Manifesto:</u> More sports facilities will be provided and upgrade of existing facilities</p> <p><u>Community Inputs:</u> <i>Ward 2</i> Sports facilities (2006/07/08/10) Planting of grass at soccer ground(2009) <i>Ward 3</i> Sports facilities (2006/07/09) Building of stadium (2009/10) <i>Ward 4</i> Sports grounds (2008/09) Recreational Centre (2008) <i>Ward 5</i> Recreational facilities (2006/07) <i>Ward 6</i> Upgrading of Stadium (2008) More soccer grounds (2008) Cultural village (2010) Planting of trees (shrubs) to prevent illegal dumping (2010) <i>Ward 8</i> Sports facilities (2007) Cutting of grass (2007) <i>Ward 11</i> Sports facilities (Ipani) (07/08/09).</p>	<p>3 x Graded soccer fields at Doornkop</p> <p>Kees Taljaard fenced in phases</p> <p>Upgrading Eastdene sport facilities in phases</p> <p>Gravel soccer fields graded and maintained yearly</p> <p>Refurbish Hendrina / Kwaza sport facilities in phases</p> <p>Extension and upgraded caravan park at Middelburg Dam</p> <p>Concrete fence at Mhluzi pool</p> <p>Refurbish of Cricket clubhouse and Tennis clubhouse.</p> <p>Two tennis courts resurfaced at Kees Taljaard.</p> <p>New Thatched umbrellas at swimming pool Mhluzi.</p> <p>Re Marbilite small pool at swimming pool Mhluzi.</p>	<p>To provide new facilities while upgrading and maintaining sport and recreation facilities, parks, open areas and cemeteries according to the prioritized community needs.</p>	<p>Maintaining and upgrading the existing sport and recreational facilities</p>	<p>Upgrade Themba Senamela Stadium for 2010</p> <p>Refurbishment of Mhluzi pool. Upgrade of sports facilities: Nazaret, Eastdene Kees Taljaard.</p> <p>Maintaining the 18 existing graded Soccer fields</p> <p>Ongoing maintenance of Middelburg Dam recreational facility.</p>
	<p>Providing basic sporting facilities in the rural settlements.</p> <p>Develop new sports and recreation facilities.</p> <p>Purchase or replace vehicles in terms of council policy.</p>		<p>Basic multi-purpose sport facilities for wards 23 Doornkop, 17 Ext 24 Wards 2&3</p> <p>Providing graded Soccer field at Mafube, Bankfontein, Rockdale and Kwaza</p> <p>Design and construction of a pool in Eastdene.</p> <p>Develop and set of standards for different recreational and sport facilities. Maintenance and upgrade of vehicles and equipment.</p>	

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
Ward 12 Upgrade swimming pool (09/10) Upgrade of Kees Taljaard Stadium (2007/09/10) Fencing of Rugby field (2010) Upgrading of tennis court(2009) Develop 4x4 quad bike track(2009/10) Ward 16 Tennis Court (2010) Ward 17 Sport facilities (2006/07/08/09) Community gymnasium (2009) Renovation of stadium (2010) Ward 18 Upgrading of sports facilities (06) Stadium (2009) Ward 19 Renovation of stadium “(2010) Ward 20 Sports facility developed(2010) Ward 21 Sports facilities (2006/07/08/09) Cutting of trees(2010) Ward 22 Upgrade of sports facilities (07/08) Develop sports facilities (2010) Ward 23 Sports & recreation facilities (2006/07/08) Ward 24 Sports & recreation facility (06/07)	Resurfaced hard surface courts at all sport facilities Graded soccer fields on erf 7741 and 9866 Ext 5, 6 th Ave, 4346 Kwaza Sealed grandstand at Kees Taljaard stadium Sub surface drain at B Field Kees Taljaard Upgrade clubhouses at Kees Taljaard Upgrading of pools and pump houses. Upgrade electrical network at Kees Taljaard Replaced fence and wall at Netball field Mhluzi Lights at Soccer field Kees Taljaard Maintenance and upgrade of vehicles and equipment		By ensuring institutional efficiency.	Purchase of equipment. Purchase of office furniture.

Priority issue 11: Parks & Playing Equipment

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p><u>Manifesto:</u> Park development along the Mpanama river. Recreational facilities will be developed at the Klein Olifants River.</p> <p><u>Provincial Flagship projects:</u> Heritage, tourism and greening of Mpumalanga</p> <p><u>Community Inputs:</u> Ward 2 Playing utilities(2009/10) Ward 3 Parks & playing fields (2008/09/10) Ward 4 Park development at Ext 3 (2006) Park new Zamani Store (2008) Ward 5 Planting of trees: Magagula & Madona Street (2008) Remove stones in the park between Chromville & Rockville(2009) Ward 6 Kerbs stone to avoid driving at the park (2009) Ward 7 Park development at Erf 3061 & cnr Sibanyoni & 8th Street (2008)</p>	<p>Entrance from Belfast road at Cowen Ntuli street bridge developed in phases</p> <p>Park 6318 Ikageng str and 6319 Ext 1 developed</p> <p>Playing equipment at Doornkop park and Parks in Middelburg, Ext 2, Eastdene, Nasaret and Kwaza</p> <p>Curbstones at Park880 in Pullenshope</p> <p>Park 2629 Studies to develop (Mphanama river) Public Participation process to commence</p> <p>Park 352 in Nasaret developed</p> <p>Renovation of greenhouse</p> <p>Park 3061 & 7482 developed</p> <p>Phased development of park in 1589 Chromeville</p> <p>Upgrading of Playing equipment in various parks.</p>	<p>To provide new facilities while upgrading and maintaining sport and recreation facilities, parks, open areas and cemeteries according to the prioritized community needs.</p>	<p>Upgrading and maintaining open spaces, parks and playing equipment</p>	<p>Upgrade identified parks for 2010 fan parks to set standards</p> <p>Park 7482 Ext 4 Mhluzi and Chromeville 1589 park Upgrade</p> <p>New playing equipment in various parks OR Tambo street Landscape & new development</p> <p>c/o Koets and Blackmore</p> <p>Upgrade Klein Olifants Recreation facilities.</p> <p>By developing new parks and open spaces.</p> <p>Planting and replacement of trees on developed sidewalks, new parks and open space</p> <p>Planting of trees on sidewalks in Pullenshope, Hendrina/Kwaza</p> <p>The development of a sustainable Municipal open space plan and the implementation thereof.</p>
			<p>Purchase or replace vehicles in terms of council policy.</p>	

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>Ward 8 Ext 7 swings in the area (2009) Kerb stones to prevent movement along the park(2009)</p> <p>Ward 9 Development of a designated park (2006/07/10) Playing equipment in the park (2007/08/09) Fencing of Mlanseni Project (2006/07) Development of a park along Mphanama river, adjacent to Mfula & Tlou Street (2008)</p> <p>Ward 10 Park development in Ext 2 (2006) Park development (2007) Repair of parking facilities (2008) Playing equipment (2009) Fencing of the park(2009)</p> <p>Ward 12 Ablution facilities along Olifants river near Kees Taljaard Stad (07/10)</p> <p>Ward 13 Plant trees in new areas & entrance Fontein street (2010) Playing equipment in new parks (2010) Grass cutting(2009)</p> <p>Ward 15 Grass cutting(2009)</p>	<p>Develop park 6311, 7482 & 11829 Mhluzi</p> <p>New Playing equipment in Hans Strydom str Modderspruit.</p> <p>Playing equipment at Middelburg Dam</p> <p>Park 4966 Kwaza</p> <p>Maintenance and upgrade of vehicles and equipment</p>		By developing new parks and open spaces.	Develop entrances to towns. Develop parks. 2453 Aerorand 9866 Hopecity, Park c/o Sondagsrivier & Soutpansberg (re-2415), Park c/o Pongola & Kammanasie, Kwaza Ext 6, Park in Matlapa, Park in ward 21, Park in Kwaza, 2459 Aerorand
			Playing equipment Ward 9	All new township developments to include facilities for parks of reasonable size (above 5000 m2)
				To contribute towards the mitigation of climate change impacts

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>Ward 16 Swimming pool (2006/08) Playing equipment next to Blackmore str (2010)</p> <p>Ward 17 Parks (2007/08/09/10) Swimming pool (2007) Planting of Trees(2010)</p> <p>Ward 18 Creation of Caravan Park (06/07) Planting of trees along sidewalks (2007) Upgrading of dam area (2007 Park (2009)</p> <p>Ward 19 & 20 Parks (2008) Upgrading of Stadium to fulfill SAFA Standards (2006)</p> <p>Ward 21 Park development (2006/07/08/09)</p> <p>Ward 22 Maintenance of park (2008/09) Braai facilities at parks (2009) Playing equipment at the parks(09)</p> <p>Ward 24 Development of park (2006)</p>			<p>Introducing green areas in strategic places</p>	<p>Rehabilitation of Foetup wetland in Hendrina</p> <p>Planting of 5 000 trees per year</p> <p>Greening at mini transfer stations.</p> <p>Maintenance and upgrade of vehicles and equipment</p>

Priority issue 12: Buildings

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p><u>Presidential goals:</u></p> <p><u>Manifesto:</u> The Cosmos Hall at Kwazamokuhle / Hendrina will be repaired for use as a Multi Purpose Community Facility A Multi Purpose Community Hall for the municipality will be built which will be able to accommodate at least 800 persons for a single event. The Multi Purpose Community Centres at Mhluzi Ext 7 and Doornkop will be completed and 2 more will be developed</p> <p><u>Community Inputs:</u> Ward 6 Building of public toilets next to Mhluzi library (2010) Erection of rumps, provision of heaters at Eric Jiyane (2010) <i>Ward 9</i> Conversion of the old Mhluzi community hall into heritage center(2009/10) Revival of Thushanang building for SMMEs (2010) <i>Ward 11</i> Shopping Complex (2010)</p>	<p>Cosmos hall MPCC is at a planning stage, Koorfontein mine is the implementation agent.</p> <p>Erection of the Banquet hall is under construction</p> <p>Renovations at the old age homes (Vergeet my nie and Rivierpark 20% in progress for 2009/2010 budget)</p> <p>Fencing at Vergeet my nie is 100% complete</p> <p>Fencing along the N11 (100% complete)</p> <p>Contract worker obtained for Kwaza public toilets</p> <p>Construction of ramps is in progress for 2009/10 financial year. Air-conditioning to be referred to 2010/11 capital budget</p>	<p>To provide new facilities whilst maintaining and upgrading existing municipal facilities.</p>	<p>Implement maintenance programme to maintain and upgrade existing municipal buildings and facilities.</p> <p>Updating data for all the Municipal buildings.</p> <p>Improve access at municipal buildings for persons with disabilities.</p> <p>Upgrade equipment of buildings to ensure compliance with health, safety and building regulations</p> <p>Ensuring institutional efficiency.</p>	<p>Upgrade and maintain various municipal buildings and facilities:</p> <p>Extension of civic centre</p> <p>Upgrading of Service Centre</p> <p>Upgrading of Mhluzi Hall</p> <p>Upgrading of Nazareth clinic</p> <p>Upgrading of leased facilities (eg. SAPS, Old aged homes, houses)</p> <p>Upgrading of public toilets</p> <ul style="list-style-type: none"> • Checkers • Van Calder • Eastdene • Van Blerk plain <p>Upgrading of Mhluzi Offices</p> <p>Upgrading of infrastructure at Sport and Recreation Facilities</p> <p>Upgrading of buildings at Waste Water and water treatment facilities</p> <p>Upgrading of Kwaza library</p> <p>Drafting of as built-plans for old buildings</p>
		<p>To create additional</p>	<p>Promote building of Thusong</p>	<p>Construction of Doornkop and</p>

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>Community Hall (2007/09) investigating alternatives</p> <p>Provide a building to be used as a clinic (2009/10)</p> <p>Ward 12</p> <p>Waterfront development near Olifants river(2009)</p> <p>Upgrading of River Park Flats (2006/07/09/10)</p> <p>Upgrade of Vergeet-my-nie Flats (2010)</p> <p>Paypoints for Kanonkop & Dennesig (2006/07/09)</p> <p>Ward 13</p> <p>Development of the Mountain area between Golfsig & Mhlusi(2009)</p> <p>Fencing-Vergeet-my-nie flats (2009)</p> <p>Ward 16</p> <p>Paypoints for municipal services (2008)</p> <p>Resurfacing of stage- Eastdene hall (2009/10)</p> <p>Closing of public toilets in from of church (2010)</p> <p>Ward 17</p> <p>Community wall (2007) Ward 18</p> <p>Upgrading of Kosmos Hall (2006/07)</p> <p>Public toilets in Hendrina (2009)</p> <p>Shopping Complex (2009)</p> <p>Ward 20</p>	<p>Not a Municipal function</p> <p>Available Halls are within acceptable walking distances</p> <p>Available clinics are within acceptable walking distances.</p> <p>Not a Municipal function</p> <p>Ongoing, Progress is at 80% for this financial year</p> <p>Municipal offices and van Calder paypoints are within an acceptable distance for the community of Dennesig and kanonkop</p> <p>Refer to Town Planning Services</p> <p>Project Complete</p> <p>Municipal offices, 24hr and van Calder paypoints are within an acceptable distance for the community</p> <p>Cosmos hall MPCC is at a planning stage, Koornfontein mine is the implementation</p>	<p>facilities that will be accessible and suitable for public and community needs.</p> <p>To enhance security by in all Municipal buildings.</p>	<p>Centres.</p> <p>Installation and Implementation of security measures.</p> <p>Minimize vandalism and theft at municipal buildings.</p>	<p>Mhluzi Ext 7 Thusong Centres 2nd phases.</p> <p>Construction of Thusong Centres at Bankfontein, Mafube and Cosmos hall.</p> <p>Acquiring of Eskom's existing building and converting it into Pullenshope library and community hall.</p> <p>Lease suitable buildings available in the market for community facilities.</p> <p>Installation of burglar fencing on all Municipal properties.</p> <p>Fencing at the extension 7 MPCC.</p> <p>Fencing at Vaalbank.</p> <p>Fencing along the Botshabelo road.</p> <p>Fencing and Installation of Flood lights at the service centre.</p> <p>Enhance security and awareness campaign.</p>
		To contribute towards the	Raise awareness of energy	Document and distribute the

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>Extension of service-pay point Shopping Complex (2010) Ward 21 MPCC – hall, library, clinic, police sta, pay point, ambulance(2009) Community Hall (2006/07/08/09)</p> <p>Ward 22 Community Hall (2007/08/09/10) Shopping complex (2010) Ward 23 Community Hall (2008) Post Office & Telecommunications (2008)</p> <p>Ward 24 Community Hall (2007)</p> <p><u>Institutional:</u> Upgrading of Municipal Buildings Additions to the MPCC's Public toilets Improvement of security</p>	<p>agent. Town Planning services to identify a suitable site</p> <p>Pay point available Not a Municipal function</p> <p>Clinic services currently available.</p> <p>Eskom building to be purchased and utilized as a community hall and library</p>	<p>mitigation of climate change impacts.</p>	<p>saving for users of municipal buildings.</p> <p>Manage products use in operation and maintenance to minimize negative impact on the environment.</p>	<p>STLM energy saving strategy.</p> <p>Compile processes and procedures to implement the strategy.</p> <p>Implement proposed actions in strategic document.</p> <p>Use environmental friendly cleaning products.</p>

Priority Issue 13: Housing

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>Presidential Goals To eradicate informal settlements by 2014:</p> <p>Manifesto: Assist with the provision of RDP housing within budget limits function and budget of Province</p> <p>Community Inputs:</p> <p>Ward 1 RDP Houses at Newtown (2008/09)</p> <p>Ward 2 More RDP houses (2007/08/09)</p> <p>Ward 3 RDP housing (2008/09) Repair structural defects- RDP houses in Ext 5(09)</p> <p>Ward 4 RDP housing (2007/08/09)</p> <p>Ward 6 RDP houses (2006) Block 6 to be converted into family units(2009)</p> <p>Ward 7 RDP houses (2006/07/08)</p> <p>Ward 8 RDP houses (2007/08/09)</p> <p>Ward 10 RDP houses (2006/07/08)</p> <p>Ward 11 RDP houses (2006/09)</p> <p>Ward 15</p>	<p>Since October 2006:</p> <p>3045 subsidies were allocated to the municipality</p> <p>2178 subsidies were approved</p> <p>2174 units are completed and occupied.</p>	<p>To facilitate housing delivery and allocate subsidies in a fair and equitable manner in order to address housing demand and eradicate informal settlements.</p>	<p>By preventing illegal occupation of land.</p>	<p>Issuing of notices and eviction orders.</p> <p>Demolishing of illegal structures</p> <p>Monitoring and patrolling of hot spot areas.</p>
			<p>By educating communities on illegal occupation of land.</p>	<p>Community outreach.</p>
			<p>By converting hostels into family units and transferring them to the Social Housing Institution.</p>	<p>Establishment of the local organising committee (community engagement).</p> <p>Identify alternative accommodation for occupants of the flats.</p> <p>Monitor the conditions of the MOU with Greater Middelburg Housing Association.</p>
			<p>By forging partnerships with the relevant stakeholders.</p>	<p>Approach relevant stakeholders.</p>
			<p>Formalization of informal settlements (formal recognition through by giving people the security of tenure and occupation permit).</p>	<p>Initiate survey and environmental studies in informal settlements.</p> <p>Relocate people to serviced sites where insitu- upgrading is not possible.</p> <p>Consultation with stakeholders.</p>

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
RDP housing (2007/08/09) Maintenance of Bloekomsig houses (2009) Ward 16 Low Cost housing in Eastdene Ward 17 RDP houses (2006/07/08/09) Ward 18 RDP houses (2006/07/08/09) Refurbishment of houses demolished by storm (09) Ward 19 RDP houses (2006/07/08) Ward 20 RDP houses (2006/07/08/09) Ward 21 RDP houses (2006/07/08/09) Bankfontein Ward 22 RDP houses (2006/08/09) Ward 23 RDP houses (2006/08/09) Ward 24 RDP houses (2009) Institutional: Comply with accreditation requirements of the department of Housing.			Planning for housing development.	Review the housing development plan (Housing Chapter).
			By acquiring municipal accreditation status.	Develop the Accreditation Business Plan in order to identify capacity gaps.
			By ensuring institutional efficiency.	Capacity building through the installation of systems, appointment of additional staff and training.
				Draft and enter into an MOU with the province. Re-alignment of the housing organogram.
			By monitoring the implementation of housing projects.	Implementing Housing construction project management programme (projects are enrolled, inspections, progress monitoring).
			By engaging all key stakeholders to discuss pertinent issues relating to housing delivery.	Arranging Housing summit Consultation with the province and contractors.
		Allocating subsidies in line with the housing allocation policy - chronological order (first come, first served) to people on the database.	Announce in the local media. Compile and update the housing demand data base.	
		To ensure that housing allocation process is fair and equitable		

Priority Issue 14: Electricity

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>Presidential goals: Access to electricity by 2012</p> <p>Manifesto: -The quality of electricity supply will be further improved -The 3000 stands to be created at Rockdale will be fully serviced Electrification of stands at Kwazamokuhle Ext 7 -Additional stands in Aerorand and Ext 18 will be serviced for sale to the public -±500 stands at Kwazamokuhle Ext 8 for low cost housing will be developed -Electrification of additional stands -A sufficient and stable electricity supply for current and future developments.</p> <p>Community Inputs: Ward 2 Highmast stand 10519,11781 & 1055 (2010) Ward 3 Electricity Tokologo (2008/10) Street lights & Apollo's (2009/10)</p>	<p>2006-2007 Upgrading Networks Equipment and Vehicles Electrification of 122 new connections Street lights & Highmast</p> <p>2007-2008 Upgrading Networks Equipment and Vehicles Electrification 1371 new connections Street lights & Highmast Safety</p> <p>2008-2009 Upgrading Networks Equipment and Vehicles Electrification 1772 new connections Street lights & Highmast</p> <p>2009-2010 Aerorand Substation: Switch gear on order delivery May 2010. Cable has been purchased to supply SAE and La Roca.</p> <p>Nazaret Council approval for lease of Kanhym ground. Consultant appointed to co-</p>	<p>To ensure sustainable supply of electricity by developing new infrastructure while upgrading and maintaining existing networks throughout the MP313 area.</p>	<p>Increase notified maximum demand from Eskom as required.</p> <p>Manage and maintain existing machinery and equipment.</p>	<p>Increase NMD at Hendrina and Kwaza.</p> <p>Replacement of redundant and unsafe switchgear.</p> <p>Grading study to be conducted for the protection scheme every 3 years.</p>
			<p>Installation of new bulk infrastructure to cater for increased demand.</p>	<p>Gholfsig main intake substation upgraded over three financial years.</p> <p>88kV substation built at Aerorand to allow for expansion over three financial years.</p> <p>132kV substation is built at Nasaret to provide electricity to Nasaret and to Rondebosh substation.</p>
			<p>Upgrade inadequate networks and redundant equipment.</p>	<p>Replace unsafe meter kiosks. Upgrade services OR Thambo.</p> <p>Replace and install 11kv Ring Main Units, Switch Gear.</p> <p>The reinforcement of network as and when required, replace mini-sub, OH lines, install links cable Breakers.</p>

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>Ward 4 Streetlights & road sign at Phokeng and Dr. Beyers Naude (2008/09)</p> <p>Ward 5 Streetlights, Maduna Street (2007/08)</p> <p>Streetlights Mashiteng, Ella, Simelane & Mdakane street (2009/10) High mast between Mountain View and Rockville (2007/08/09) Cleansing of Mountain View and Rockville(2010) High Mast lights at Magagula street (2009) Public to be informed about scheduled power outages (2009)</p> <p>Ward 6 Highmast- Reabota, Bhimy Damane & Totius street (2010)</p> <p>Ward 7 Streetlights between Lingwati Street and Thubane Street (2008) High mast next Ikageng gardens (2008) Street lights between Malema & Thobane street & 4th ave(2009)</p> <p>Ward 8 Streetlights at Wat Nog & Thekwane Street (2008/09)</p> <p>Ward 9 Streetlights at Mthombeni, Tlale,</p>	<p>ordinate property valuation, lease agreement and the EIA Eskom paid for new connection.</p> <p>Verdoorn Substation Switch gear on order delivery June 2010.</p> <p>Gholfsig Substation Substation building being erected. Switch gear ordered to be installed in June 2010. Refurbished transformer to be delivered November 2009.</p> <p>Botshabello Line Contractors appointed. Requesting extension of contracted and additional funds.</p> <p>Mhluzi Main Sub Switchgear installed 98% completed.</p> <p>Aerorand roll over stands Contractor has been appointed</p> <p>Aerorand stands Consultant has been appointed</p>	<p>To provide electricity supply by developing new infrastructure while upgrading and maintaining existing infrastructure throughout the MP313 area.</p>	<p>Safety procedures assessment of tasks and training.</p>	<p>Upgrading of existing safety procedures.</p>
	<p>Institutional equipment to render client service.</p>		<p>Radio, repeater, Antenna, RTU, Cable fault locator, Furniture, Computers, Filling cabinets. Tools, Equipment, Faulty meters, Access meters, Standardizing.</p>	
	<p>Upgrade bulk service infrastructure to cater for the community needs.</p>		<p>Bulk connections.</p> <p>Application to Eskom to Investigate a firm/reliable supply for Hendrina and Kwaza Kanhymn point of supply.</p> <p>New infrastructure for industrial stands and industrial parks.</p>	
	<p>Maintain existing streetlights network.</p>		<p>Install streetlights and High masts where needs arises.</p>	
	<p>Provide street lights and high mast where required.</p>		<p>High mast lights are to be installed.</p>	
	<p>Provide infrastructure and connections to all houses when required.</p>		<p>Install connection to houses in Newtown, Ext 24, and Kwaza ext 7. Electrification CPA Doornkop. Mafred Bank fontein, Many waters. Rockdale. Middelburg ext 41 & 42, Kwaza ext 1 & Hendrina ext 4, Aerorand. Mafube, Vaalbank.</p>	

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>Tlou, Makuse and Mtsweni Street (2008/09) High mast- Tlou street (2008/09) Vending machine to buy electricity (2010) <i>Ward 10</i> Provision of electricity – Beestepn, Kwa-Maduzane & mooifontein (2009) Repair of damaged streetlight electricity cables (2008/09/10) High mast RDP Houses (08/09) Streetlights Peter Tosh Street (2008/09) Streetlights Phindani Str. (2009) <i>Ward 11</i> Water & Electricity (2008/09) Conversion from flat rate to pre-paid(2010) <i>Ward 12</i> Streetlights (2010) <i>Ward 13</i> Street lights: old cemetery- Cowen Ntuli Street (2009/10) Lowering of street lights (Totius street)(2009/10) Robbot at corner Kerk & Hobson street(2009) <i>Ward 15</i> Electricity at Kanhym (2009/10) Electricity at Vaalbank (2009) <i>Ward 16</i> Streetlights entrance to town (08) Floodlights at stadium (2007)</p>	<p>Streetlights Main Entrance Roads Tender has closed for consultants. Upgrade of existing Highmast Contractors appointed Vehicles Tender closing 19 November. Readvertised for 10 Ton truck Kwaza & Hendrina Eskom supply. Waiting for quotation from Eskom delay due to planning. Streetlights and HighMast. Called for Consultants. RED 6 80 % progress with assets register Safety Task analysis 100 % Risk assessment 100% Written Work Procedures 60% Assets Assets register completed.</p>	<p>To provide electricity supply by developing new infrastructure while upgrading and maintaining existing infrastructure throughout the MP313 area.</p>	Do Section 78 1, 2 &3. ring fencing, Asset Register.	The appointment of consultants.
			Council policy, compilation of procedures, training.	Asset management and maintenance of existing infrastructure.
			Replace vehicles in terms of Council policy.	Purchase of new vehicles.
		To ensure energy efficiency and conservation.	Comply to national requirements. Provide business plan.	The appointment of consultants for study.
		To ensure an effective basic electricity service	Implement and upgrade free basic electricity.	Low income area restricted to 20 Amp.

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>High mast at the end of Ajme & Gibran Streets (2006)</p> <p>Ward 17</p> <p>High mast (2006)</p> <p>Serviced stands (2006)</p> <p>Streetlights (2007/08)</p> <p>Electricity (2008)</p> <p>Ward 18</p> <p>Electricity (2009/10)</p> <p>High mast(2009)</p> <p>Vendor machine to buy electricity(2009)</p> <p>Ward 20</p> <p>Free basic services</p> <p>Electricity(2009)</p> <p>Ward 21</p> <p>Electricity (2006/07/08/09/10)</p> <p>Ward 22</p> <p>Free basic services (2006)</p> <p>Ward 23</p> <p>Streetlights entrance roads to Middelburg (2007)</p> <p>Electricity (2006/09/10)</p> <p>High mast lights (2006)</p> <p>Ward 24</p> <p>Maintenance of streetlights (2008/09)</p> <p>Electricity: Mavela, Drierand, Many Waters (2008/09/10)</p> <p>Basic services (2007/09/10)</p> <p><u>Institutional:</u></p>	<p>Energy management</p> <p>Tender specs have been drawn up. A request has been submitted to finance to consider using these funds for electrification.</p> <p>Switchgear</p> <p>Contractors appointed</p> <p>Electrification of RDP houses- Doornkop, Kwaza, Tokologo and X 24</p> <p>Field work has been done call for quotations</p>			

Priority Issue 15: Water

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>Presidential goals: Access to potable water for all by 2008.</p> <p>Manifesto: -The 3000 stands to be created at Rockdale will be fully serviced. -650 Serviced stands at Kwaza Ext 7 will be created. -Additional stands in Aerorand and Ext 18 will be serviced for sale to the public. -±500 stands at Kwazamokuhle Ext 8 for low cost housing will be developed. -A sufficient and stable water supply for future generations will be ensured.</p> <p>Provincial Flagship projects: Water for all</p> <p>Community Inputs: Ward 1 Stand pipe water (2008) Additional street water pipes (06/07) Water provision (2006/07/08) Ward 3 Water at Malope village(08/09/10) Ward 5 Water purification (2009) Ward 11</p>	<p>More than 14 500 kℓ drinking water was transported to more than 400 households at a total cost of R1 268 286,09.</p> <p>Backlogs in the rural area has been reduced from 485 to about 85 households (Jan. 2008)</p> <p>Five wind pumps have been erected and a number of boreholes have been equipped. Squatter settlements at Kwazamokuhle, Evergreen, AFC mine and Rietfontein are provided with water via communal stand pipes.</p> <p>A rural water treatment plant has been put into operation on the farm Waterval.</p> <p>Farmers forum discussions in progress to provide farm areas with water – Legal notices issued to Farmers</p> <p>First 1 000 stands at Rockdale are in the process to be serviced. Kwaza X7 has been serviced. -Additional residential stands in Aerorand and X18 have been</p>	<p>To ensure provision of new water infrastructure while maintaining and upgrading existing infrastructure.</p>	<p>By investigating all possible alternative sources to augment the current water supply.</p>	<p>Utilization of reclaimed mine water from Optimum Coal Holdings and Middelburg Mines.</p>
			<p>By ensuring institutional efficiency</p>	<p>Buying of vehicles and equipment</p>
			<p>By upgrading and maintaining existing infrastructure.</p>	<p>Upgrade and maintain bulk services. Upgrade and maintain network.</p>
			<p>By providing water to new developments.</p>	<p>Construct new bulk infrastructure at industrial Area And Rockdale. Construct new network infrastructure at Rockdale, Aerorand Wes, Piet Grobler Street, Dennesig and Ext. 18.</p>
			<p>By managing water infrastructure assets.</p>	<p>Implement Water Management and asset management program.</p>

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>Water provision (2007/08)</p> <p>Ward 13</p> <p>Water quality at Gofsig & Mhluzi is poor(2009/10)</p> <p>Low water pressure in areas of Aerorand(2009)</p> <p>Ward 15</p> <p>Basic services (2008)</p> <p>Ward 17</p> <p>Serviced stands (2006/2010)</p> <p>Provision of water(2010)</p> <p>Ward 18</p> <p>Provision of water (2010)</p> <p>Ward 19</p> <p>Provision of water (2010)</p> <p>Ward 20</p> <p>Water in farm areas (2006/10)</p> <p>Ward 21</p> <p>Basic services (2006/07/08/09/10)</p> <p>Ward 22</p> <p>Free basic services (2006)</p> <p>Provision of water (2009)</p> <p>Ward 23</p> <p>Water connection in new development (2006)</p> <p>Stand pipes (06/08/09)</p> <p>Water provision (2007/09)</p> <p>Ward 24</p> <p>Basic services (2007)</p> <p>Institutional:</p>	<p>serviced.</p> <p>-More than 35 additional industrial stands have been serviced.</p> <p>-Relocated squatters to X24 have been provided with yard connections.</p> <p>-The Doornkop Village has been serviced with communal stand pipes.</p> <p>- Bankfontein and Mafube have been serviced with communal stand pipes</p> <p>-More than 599 stands in Tokologo phase 2 & 3 have been serviced.</p> <p>-Newtown networks were upgraded</p> <p>-All possible flagship projects have been identified and Alternative water sources have been identified.</p> <p>In the process of finalizing the water supply agreement with the mines.</p> <p>Finalized the WSDP which indicates all future water demands.</p>	<p>To ensure provision of new water infrastructure while maintaining and upgrading existing infrastructure.</p> <p>To ensure provision of new water infrastructure while maintaining and upgrading existing infrastructure.</p>	<p>By providing water in remote areas.</p> <p>Purchase or replace vehicles in terms of Council policy.</p> <p>Commencement of legal actions against farm owners refusing access to their properties for water delivery to farm dwellers.</p> <p>Comply with legislation and the requirement for Blue Drop Accreditation of municipalities.</p>	<p>Drill boreholes and transport water in farm settlement.</p> <p>Analyze drinking water quality on a weekly basis to ensure good quality water for all.</p> <p>Upgrade of plant.</p> <p>Training of staff.</p> <p>Implementing a water quality monitoring program.</p>

Priority issue 16: Sanitation

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p><u>Presidential goals:</u> Sanitation for all – 2010</p> <p><u>Manifesto:</u> The 3000 stands to be created at Rockdale will be fully serviced 650 Serviced stands at Kwazamokuhle Ext 7 will be created Additional stands in Aerorand and Ext 18 will be serviced for sale to the public ±500 stands at Kwazamokuhle Ext 8 for low cost housing will be developed</p> <p><u>Community Inputs:</u> Ward 1 Sanitation urgently (2006/07) Sanitation to be installed on individual stands (2008/09) Ward 2 Blocked sewer 11395 (2010) Ward 13 Provision of sanitation at Rietfontein and Uitkyk informal settlements (2008/10) Upgrading of sewerage in town(2009) Ward 15</p>	<p>325 Relocated squatters at Middelburg X24 have been provided with water borne toilets.</p> <p>450 Biological toilets have been erected in Doornkop Village.</p> <p>70 Biological toilets have been erected at the rural settlements.</p> <p>- Servicing of Rockdale stands phase one completed.</p> <p>- A total of 1350 stands have been serviced in Kwaza X7, Tokologo phase 3, Aerorand and Middelburg X18.</p> <p>- More than 35 additional industrial stands have been serviced.</p> <p>- The process of township establishment for Kwaza X8 has commenced.</p> <p>- Network installed in Aerorand Wes</p>	<p>To ensure provision of new sanitation infrastructure while maintaining and upgrading existing infrastructure.</p> <p>To ensure provision of new sanitation infrastructure while maintaining and upgrading existing infrastructure.</p>	<p>By upgrading and maintaining existing infrastructure</p>	<p>Upgrade and maintain bulk services</p> <p>Upgrade and maintain network</p>
			<p>By ensuring institutional efficiency</p>	<p>Buying of vehicles and equipment</p>
			<p>By providing sewer network to new developments</p>	<p>Construct new bulk infrastructure</p> <p>Construct new network infrastructure</p> <ul style="list-style-type: none"> • Rockdale • Ext. 18 • Mafube (Biological Toilets) • Bankfontein (Biological Toilets)
			<p>By managing sewer infrastructure assets</p>	<p>Implement a Sewer Management and asset management program.</p>
		<p>To ensure provision of new sanitation infrastructure while maintaining and upgrading existing infrastructure.</p>	<p>By providing sanitation solutions in rural areas and informal settlements</p>	<p>Install biological toilets</p>

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>Basic services at Vaalbank plots (2008)</p> <p>Fixing sewer network in Columbus(2010)</p> <p><i>Ward 17</i></p> <p>Serviced stands (2006)</p> <p><i>Ward 18</i></p> <p>Sanitation (2009/10)</p> <p>Ward 19</p> <p>Sanitation(2010)</p> <p><i>Ward 21</i></p> <p>Sanitation (2006/07/08/09/10)</p> <p>Ward 23</p> <p>Sanitation (2009/10)</p> <p><i>Ward 24</i></p> <p>Basic services (2007/10)</p> <p><u>Institutional:</u></p> <ul style="list-style-type: none"> - Upgrading of outfall sewer lines. - Upgrading and enlargement of the waste treatment plant. - Asset management and maintenance of existing equipment. - Regular upgrading of outdated mechanical and electrical equipment. 	<ul style="list-style-type: none"> - The LaRoca Mall development. -Servicing of Stands - Piet Grobler (Dennessig) - The development of industrial stands at SAE Business Park. - Assessment was done on the capacity of the plant. - In the process of upgrading outfall sewer lines. - Funds have allocated for the renovation and upgrading of the Boskrans Waste Treatment Plant. 	<p>To ensure the achievement of BLUE/GREEN Drop Status on water quality.</p>	<p>By meeting the green drop and legal requirements.</p>	<p>Samples analyzed weekly to monitor the quality of the effluent.</p> <p>Assess the treatment process at the waste treatment plant to determine quality of effluent water.</p> <p>Implementation of a water quality monitoring programme.</p>
		<p>To contribute towards the mitigation of climate change impacts.</p>	<p>By obtaining carbon credits.</p>	<p>Extraction of and converting methane gas into energy.</p>
			<p>By reducing carbon emissions.</p> <p>Purchase or replace vehicles in terms of Council policy.</p>	<p>Specifying catalytic converters for all new vehicles.</p>

Priority issue 17: Roads & Stormwater

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p><u>Manifesto:</u> The building of new roads in urban areas will be undertaken. The maintenance of roads in the urban and rural areas</p> <p><u>Community Inputs:</u> Ward 2 Maintenance of pedestrian bridge at Sefoloshe (2006/08) Filling pot holes(2009) Paving side walks(2009) Stormwater (2007/09/10) Street maintenance (2008/09) Tarring of streets (2007/09/10) Ward 3 Stormwater drainage, Malope, Tokologo and Extension 5 (2006/07) Tarred roads (2008/09/10) Paving (2010) Stormwater (2008/09/10) Ward 4 Storm water (Mavuso, Zwelethu, Melato) (2007/08/09) Storm Water Drainage at Nkabinde Crescent street (2010) Ward 5 Stormwater at Chromville Flats and Mountain View (06/07/08/10) Tarring of streets (2006/09) Repair tarred roads -Chromeville (08/09) Paving at Tswelopele to Avalon (2010)</p>	<p>Construction of new roads: Aerorand – 4,3 km Middelburg X18 – 3 km Middelburg X22 – 0,7 km Middelburg 24 – 2 km Hendrina – 3,5 km Kwaza X7 – 4,5 km Mhluzi X7, X8 – 5 km Mhluzi X2 – 5,2 km Middelburg X11 – 0,9 km Kwaza X2 – 1,4 km Kranspoort Middelburg x 18 Aerorand Industrial Area Ext 11 Kwazamakuhle Ext 4 Slipway Coetzee/Oranje Hendrina Tokologo</p> <p>Construction of Storm water: Aerorand – 3,2 km Mhluzi X7, X8 – 400 m Doomkop – 1,1 km Hendrina – 1,8 km Protea street – 1 km Mhluzi Ext 2 Cowen Ntuli Street Industrial Area Ext 11</p>	<p>To ensure provision of new roads and storm water infrastructure while maintaining and upgrading existing infrastructure.</p> <p>To ensure provision of new roads and storm water infrastructure while maintaining and upgrading existing infrastructure.</p>	<p>By upgrading and maintaining storm water system.</p> <p>By providing new storm water infrastructure where required.</p> <p>By upgrading and maintaining the existing road surfaces.</p> <p>Purchase or replace vehicles in terms of Council policy.</p>	<p>Regular upgrading and maintaining of storm water drainage infrastructure.</p> <p>Implement the installation of storm water system according to the master plan</p> <ul style="list-style-type: none"> • Kwazamakuhle • Mhluzi Ext 2 • Tokologo • Ext 11 • Aerorand • Middelburg • Railway line • Kranspoort • Waterfront Development <p>Pavement Monitoring System (PMS) is used to determine maintenance options.</p> <p>Resealing of roads.</p> <p>Repairing pot holes.</p> <p>Maintenance of gravel roads.</p>

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
Ward 6 Bridge at Protea Street (2008/09) Paving of Mokgabudi Street (2008/09) Stormwater drainage (2006/08/09/10) Storm water Lotto village & Modder fontein (2009)	Komati Aerorand Paving 8 walkways : Hendrina main street - 1000m ² Mhluzi Hector street - 900m ² Oranje street & Kerk – 200 m Parking McCullum street – 900m			
Ward 7 Drainage Ngcobo Street (2007) Cnr 4 th & 8 th Ave-sinking road (2009) Pavement at 2 nd Avenue (2007/08) Pedestrian crossing near Manyano Street (2006/08) Stormwater drainage (2006/08) Pedestrian bridge- Beyers Naude and Protea (2008)	Parking Taj Mahal street - 200m ² Parking Pick n Pay Paving walkway – Cowen Ntuli (from wes street to bird park)		By ensuring institutional efficiency.	Buying of vehicles and equipment.
Ward 8 Paving of side walks (2006/09) Tarring of streets (2006/07/08/09) Stormwater drainage (2007/08/09) Stormwater drainage at Leribi, Tari & Hlongwane (2009)	Bridges : New – Oranje street bridge – R4,3 m Upgrade Ngwako street bridge – R900 000 Presidentsrus		By upgrading and maintaining the existing sidewalk surfaces.	Maintenance of sidewalks. Upgrade sidewalks.
Ward 9 Stormwater (2008/09/10) Construction of road to the graveyard 2008/09 (2010)	Grading : Opening of road reserves: Rockdale, Aerorand X18, Mafube X11		By constructing new roads where required.	Construct new paved roads <ul style="list-style-type: none"> • Tokologo • Mhluzi Ext 7 • Ext 18 • Aerorand • Ext 18 • Ext 11 • Hendrina • Slipway Coetzee/Oranje
Ward 10 Stormwater drainage(06/07/08/09) Tarring of roads (2006/07/08/09) Paving of sidewalks (2006/07)	Maintenance of roads in urban & rural			
Ward 11 Repairing of R104(2010)	Rondebosch – 3 km Greenfield – 2 km Doornkop – 12 km			
Ward 12 Stormwater drainage (2006/07/)				

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
Parking area to be resealed(2009) Ward 13 Resurface Pick n' Pay parking area (09) Walkways & driveways in Totius & Tswelopele Street(2009) Bus and taxi routes at Sangiro street to be re-routed(2009) Resurfacing of taxi rank at van Calder(2009/10) Connection of Bhimy Damani and Beyers Naude Street (2006/07) Storm water drainage – Aerorand (2006/07/09) Storm water drainage at Cosmos Retirement Village (2010) Channeling of Merriespruit (2006) Pedestrian bridge over railway line for access to Aerorand (2007) Ward 15 Graveling of entrance roads to plots at Vaalbank (2008) Tarring of streets at Ext 18 (2008/09/10) Stormwater Hope City & Ext 18 (08/09) Stormwater drainage- Hoog & Verdoorn str (2010) Ward 16 Paving and covering between two walls of the hall(2009) Patching of potholes (2010) Pedestrian bridge at Eastdene (2007/09) Paving next to the mosque (2007) Flooding of low water bridge in Pilodia Street (2008/09) Stormwater drainage (06/07/08/09)	Tokologo – 5 km Kwaza – 2 km Reseal of roads / fixing of potholes : – Middelburg, Mhluzi, Rietkuil, Hendrina, Komati.			Construct new gravel roads <ul style="list-style-type: none"> • Doornkop • Mafube • Rockdale
			By providing paved-sidewalks where there is a high volume of pedestrians.	Construct new sidewalks where necessary.
		To ensure provision of new roads and storm water infrastructure while maintaining and upgrading existing infrastructure.	By upgrading and maintaining the existing bridges.	Use the Bridge Monitoring System (BMS) to determine maintenance options <ul style="list-style-type: none"> • Verdoorn Street

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
Paving of sidewalks (2006/08/09) Tarring of streets (2007/08/09) Ward 17 Need for tarred roads (2009/10) Storm water drainage(2010) Ward 18 Tarring of Joubert Street (2006) Regravelling of untarred roads (07) Tarring of roads (2008/09/10) Maverani road to be widened (2010) Patching of potholes(2010) Paving side walks in main str (2007/10) Stormwater drainage (2006/07/08/10) Ward19 Storm water drainage(2010) Ward 21 Access road to township (2008/09) Regravelling school bus routes (09) Cattle access road to the dam(2010) Tarring of Bankfontein road (2010) Ward 22 Flood line on parameter of town (2009) Upgrade of roads (2009) Gravel road construction (2009) Ward 23 Road construction and gravelling (06/09) Maintenance of Kranspoort Road (2008) Ward 24 Fixing of potholes (2006/08/09) Gravel road & bridge- Mavela (08/09/10) <u>Institutional:</u> The continuous evaluation and upgrading of the bridges in the municipality.				

Priority issue 18: Emergency Services

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p><u>Manifesto:</u> Disaster Management arrangements will be improved</p> <p><u>Community Inputs:</u> <i>Ward 21</i> Fire Station (2006/07/08)</p> <p><u>Institutional:</u></p>	<p>Disaster Management Level 1 in progress.</p>	<p>To provide effective and efficient emergency services.</p>	<p>Completion of Disaster Management Plan.</p>	<p>Implementation of level 1 of Disaster Management Plan.</p>
	<p>Staffing levels are kept above 85% (Currently 89%)</p>		<p>Training of personnel on the Disaster Management Plan.</p>	<p>Simulation exercises.</p>
	<p>R50 000 on disaster relief vote</p>		<p>Conduct Disaster Management awareness campaigns.</p>	<p>Fire Safety awareness. Open day on emergency services.</p>
	<p>Contingency plan completed and updated.</p>		<p>Ensuring institutional efficiency.</p>	<p>Participate in the ISDR (International Strategies for Disaster reduction) programme.</p>
	<p>2 personnel trained in fire fighter one and two</p>		<p>Establish training academy for the training of personnel and community.</p>	<p>Provide SETA accredited training. First aid training to scholars. Compile training manuals. Conduct public awareness campaigns. Compile training schedule.</p>
	<p>2 Veld fire vehicles procured to cater for rural fire fighting</p>		<p>Provide additional fire stations at strategic places and industrial areas.</p>	<p>Construction of fire station in Mhluzi. Construction of fire station in the industrial areas. Appoint sufficient trained personnel for all stations to meet the requirements of SANS 10090 (South African National Standard: Community Protection Against Fire). Provide sufficient vehicles and</p>
			<p>Purchase or replace vehicles in terms of Council policy.</p>	

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
				equipments at fire stations to cater for all identified risks.
	Eight MAA signed		Strengthen relationships with private and public sectors.	Enter into agreement with mines, power station and NGO's with regard to service delivery in rural areas, villages and townships.
	MAA entered into with landowners (17-30)		Manage and minimize the incidents of veld fires.	Encourage all landowners in MP313 to join the Fire Protection Association. Conduct annual inspections. Enforce the FPA legislation.

Priority issue 19: Safety & Security

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p><u>Manifesto:</u> The traffic flow through Middleburg and Mhluzi will be improved Disaster Management arrangements will be improved The SAPS will be assisted to attempt to completely eradicate crime from our landscape</p> <p><u>Community Inputs:</u> Ward 1 Police station (2006/07) Ward 2 Traffic calming measures (2006/08) Police station (2008/09/10) Law enforcement- high level of noise (2010) Ward 3 Police station (2006/07/09/10)</p>	<p>Traffic control systems within the MP313.</p> <p>2 patrol vehicles were installed with specialized equipment.</p> <p>Arrangement of forum with SAPS established and meetings are conducted. Speedhumps were installed at the following areas: Lillian Ngoyi Street, Verdorn, Eikeboom School, Outenequa, Alexandra,</p>	To create an effective and efficient law enforcement within the municipal area.	<p>Utilisation of specialized traffic control orientated vehicles, equipment etc.</p> <p>Purchase or replace vehicles in terms of Council policy.</p> <p>Utilization of 4SAI members.</p> <p>High visibility patrols in all areas.</p> <p>Secure accommodation for traffic personnel in</p>	<p>Arrive alive campaigns.</p> <p>Enter into SLA with SAPS.</p> <p>Conduct anticrime campaigns.</p> <p>Joint operations with</p>

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>Traffic calming measures (2006/07/08/09/10) Traffic calming measures at 4th street, Crescent, 5th str, near stands 8575 & 1103, Makatane str(2009/10) Naming of streets(2009) Ward 4 Traffic calming (2006/08/09) Ward 5 Traffic calming Chromeville (2006/07/08/09) Traffic calming Simelane, Cnr ZCC church (2010) High crime level between Chromville & Rockville(2009/10) Police station next to Newtown (2008/09) Reopening of Moetanola street passage way(2009) Ward 6 Traffic calming at Dokoza (2006/08) Control of high level of noise (2010) Pedestrian crossing- Bhiny Tamane str (2010) Ward 7 Traffic calming (2006) Traffic calming measures at 4th & 7th Ave (2007/08) Speed hump- Reuben Mnisi & 4th, 8th Ave (09) Ward 8 Police station (2006/07) Traffic calming measures- Rolihlahla, Shonalang & Relibi Street (2008) Ward 9 Regular & visible police patrols (2006/07/08) Traffic calming measures: Main, Mthombenie, Baloi, Mtswene (2009/10)</p>	<p>Meyer-Vos, Bhimmy Damane, Phokeng, Masimula, Baloi, Lekoko and Hlalamnandi entrance.</p> <p>Traffic signals were installed at the following areas: Ngwako&Main, Phakath&Lekoko, Ngwako&Protea, Wes&Bhimmy Damane, Hendrina Road & Colombus entrance, Fontein & Tswelepole, Oranje & Keiskamma and Kerk & Hobson.</p> <p>8 Traffic Wardens were appointed to assist with the monitoring of scholar patrols.</p> <p>AARTO training was conducted for internal and external members.</p>	<p>To improve the free flow of traffic.</p>	<p>Hendrina.</p> <p>Concentrated law enforcement at accident high risk areas.</p> <p>Arrange internal and external training for traffic personnel.</p> <p>Ensuring institutional efficiency.</p> <p>Correctly displaying street names.</p> <p>Construction of traffic calming measures and traffic signals.</p> <p>Correct placing and visibility of road signs.</p> <p>Scholar patrols placed at strategic places.</p>	<p>SAPS.</p> <p>External road safety awareness campaigns.</p> <p>Marking of street names.</p> <p>Installation of speed humps.</p> <p>Upgrading of existing and installation of new traffic signals.</p> <p>Installation of signs in identified areas</p> <p>Inspection done daily and reports</p>

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>Ward 10 Traffic calming-Qhubekani & Thobeka Str & new Malandora Str (2008/09) Speed humps in Chocolate and Phumulong street(2009) Speed humps- Hacter & Nkululeko str- (10) Naming of streets(2009) Crime prevention (2009)</p> <p>Ward 11 Police station (2006/08/09) Pedestrian Crossing bridge next to Beestekraal school(2010)</p> <p>Ward 12, 13, 14 Upgrading of street roads (2006/07/10) Traffic calming at Protea & Meyer Str, Protea & Church (2006/09) Traffic calming at Hoog, Fontein & Coetzee street(2009) 3-way stop -Meyer & Protea (2006/07) Traffic lights at Wes & Cowen Ntuli, Wes & Dr Beyers Naude (2006/07/08) Traffic lights: Sering & cnr Oribi & Lillian Ngoyi Street (2007/09) Traffic calming measures at Tswelopele Street, Robinson Street, Perdeberg Str (2008/09) 4 way stop at Hoog & Viljoen Street (2008) Restriction of heavy trucks passing through CBD & residential area (2008/10) Traffic light Kerk & Hobsen Strt (08) Traffic light at Kerk & Vos Str (2009) Traffic light at Tswelopele & Beyers Naude Street (2008) Traffic light-B Naude & Totius (08) Cameras in CBD for crime (2006/08)</p>		<p>To promote a safe trading environment for hawkers.</p>	<p>Law enforcement on hawkers</p> <p>Update of hawkers register</p>	<p>Implementation of by-laws. Allocation of proper stalls and well demarcated sites Monitoring of street traders</p> <p>Renewal of permits.</p>
		<p>To enhance safety and security at all municipal buildings and facilities.</p>	<p>Improve and maintain access control at Municipal buildings</p> <p>Development of contingency plan.</p>	<p>Upgrade of the municipal main building entrance. Monitoring security guards.</p>

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>Stop sign at Sangiro, Jan Cilliers, Umlaas/Keiskamma, Hexrivier & Tswelopele Street (2006/07)</p> <p>Synchronisation of traffic lights to aid traffic flow (2006/09)</p> <p>Stop sign at Fontein and Vos(2009)</p> <p>Unorganised street vendors(2009)</p> <p>Relocation of hawkers in Laver Street (2006/07)</p> <p><i>Ward 15</i></p> <p>Stop sign at Sasol & Hoog; Fontein & Vos Str (2009/10)</p> <p>Stop sign- Sasol – Hoog street(2010)</p> <p>Speed Hump- Hoog & Tillard (2010)</p> <p>Speed limit signs at Bloekomsig(2009/2010)</p> <p><i>Ward 16</i></p> <p>Traffic calming at Eastdene School, Kashmir Medina Kihbran/Verdoorn, Giwnah (06/08/09)</p> <p>Fencing of railway line along Arafat (2006)</p> <p>Signage- silence boards at churches, sign showing direction to civic centre, sign showing from Fontein to Eastdene (2009)</p> <p>Prohibition of heavy vehicles(2009/10)</p> <p>Traffic circle- Blackmore & Cotze(2010)</p> <p>Resurfacing of stage- Eastdene hall (09/10)</p> <p>Traffic calming measures (2009/10)</p> <p>Patching of potholes (2010)</p> <p>Street lights(200/109)</p> <p><i>Ward 17</i></p> <p>Traffic calming measures at schools (2006/09)</p> <p>Police station (2006/07/08)</p> <p>Traffic calming measures (2007/10)</p> <p>Stop sign at Extension 22 (2008)</p> <p>Entrance signage- Hlalamnandi (2010)</p>				

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
Direction signage- Midway (2010) Fencing of grazing land(2010) Ward 18 More traffic officers (2006) Traffic calming measures (2006/07/09) Traffic lights (2008) Tourism signage (2007) Renaming of streets in Kwaza (2009) Ward 19 Traffic wardens to escort scholars(2009) Speed humps next to stadium & schools(2009) Traffic lights (2008) Street names(2009) Police patrol(2010) Ward 20 Traffic calming measures (2006/07/09) Traffic lights (2008) Ward 21 Fencing of grazing land(2010) Ward 22 Traffic calming measures (2009/10) Extension of services- police station (2010) Ward 23 Traffic calming at Hans Strydom (north) & Njala Street (2007) Rumble stops at Doornkop entrance (2007) Palisade fencing along Hendrik Verwoerd (07) Traffic control signs near Mkholo School (08) Ward 24 Policing (2006) Community Policing Forum (2006) Police station (2009/10) Road markings (2009)				

Priority Issue 20: Licensing

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
	<p>Employees are currently being trained in house</p> <p>Although an extra examiner has been appointed, we still have a shortage of qualified examiners</p> <p>Additional testing track has been build and approved by province so instead of doing 4 tests in an hour we can now do 8</p> <p>With the assistance of Department of Roads and Transport another 2 officials were arrested for allegedly issuing fraudulent documents</p>	<p>To maintain a fully operational and effective E-NATIS system</p>	<p>Training of employees on E-NATIS system</p> <p>Building of an additional test track for testing of drivers' license.</p> <p>Updating statistical information.</p> <p>Working additional hours to alleviate backlogs/ long queues</p> <p>Implementation of the amended act.</p>	<p>Introducing additional classes for learners</p> <p>Appointment of additional examiners.</p> <p>Data capturing on number of vehicles registered and licensed</p> <p>Data capturing on number of drivers license and learners license issued.</p> <p>Department of roads and transport to provide with equipment and material.</p>
	<p>Inspector of licenses has now been appointed so hopefully all business licenses will be sorted out.</p> <p>He will inspect relevant business and motor dealers in order to ensure that all have the necessary documents to operate.</p>	<p>To create an effective and efficient law enforcement within the municipal area</p>	<p>Capturing of applications received.</p> <p>Evaluate the credibility of motor dealers.</p>	<p>Communicate the applications of business license with relevant departments.</p> <p>Processing applications based on the outcomes on the credibility.</p> <p>Issuing of trading licenses to motor dealers</p>

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
ABET for house helpers (2008) Upgrade library (2009/10) Ward 17 Crèche, Primary & Secondary School at Ext 24 (08/09) Ward 18 Primary School (2006/07/08) Ward 19 Technikon/ College (2009) Disability school (09) Ward 20 Scholar transport (2006/07/08/09) ABET (2009/10) Technical school & facilities(09) Secondary school (2010) Ward 24 ABET(2010) Scholar transport (2010) Ward 21 Library (06/07/08) Ward 22 Relevant reading material (06) School transport (09/10) Need to reduce school funds(09) School (2008/10) Ward 23 School fenced (06) High School (2008) Scholar transport(08) Ward 24 Scholar transport (2006/07/08/09) Library (2007) ABET (2009) Technical school & facilities(09)				

Priority Issue 22: Health and Environmental Management

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p><u>Manifesto:</u> Air pollution will be seriously addressed</p> <p><u>Community Inputs:</u> Ward 1 Medical supplies at Clinics (2006/07) Ward 2 Clinic (2008) Ward 3 Clinic (2008) Air pollution is a threat(2009/10) Additional resources- staff (2010) Ward 5 Clinic open 24 hour (2008) Ward 8 Clinic (appointment of staff) (2008) Ward 9 HIV and AIDS Services (2009/10) Ward 11 Clinic (2006/07/08) Ward 13 & 14 Control of dust & noise in Aerorand (2007) Ward 15 Clinic (2009/10) Health & Welfare Centre HIV/AIDS awareness campaigns volunteers</p>	<p>Samples collected Air - 730</p> <p>Dept of Water & Environment provided 2 air monitoring stations at Middelburg Christian School and Tsiki-Naledi School at Hendrina</p> <p>DEDET provided one air monitoring station at Park 2554 Gholfsig Installation of data base system to access information on air quality results</p> <p>Installation of data base system to access information on air quality results -Implementation of door to door environmental education in the identified areas.</p> <p>- Participated in the Integrated Environmental Management Policy by Nkangala District Municipality.</p> <p>-State of Environmental Report document in place - Environmental management meetings conducted. - Environmental awareness</p>	<p>To create safe and healthy environment for the community.</p>	<p>Effective implementation of monitoring strategies on air, noise, land and water pollution.</p> <p>Implementation and enforcement of environmental regulations, by-laws and health standards.</p> <p>Regular collection of milk and water samples.</p>	<p>Develop an environmental management plan.</p> <p>Vehicular smoke emission monitoring tests.</p> <p>Conduct community awareness programs:</p> <p>Cleaning up campaigns(illegal dumping). Importance of planting trees. Basa nje ngomagogo. Door to door environmental education. School competition to promote safe and clean environment. Campaigns at ECDs. Buyisa-e-bag recycling project. Open day on environmental services. Waste burning. Disposal of electrical appliances</p>
			<p>Reduce the impact of climate change.</p>	

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
Ward 17 Building of clinic Ext 24 (2007) Extension of clinic at Nasaret (2007) Ward 18 Shortage of medicines at the clinic(2009) 24 hour service at clinic (2006/07/09) Mobile clinic at Grinnaker (2009) Ward 19 Shortage of ambulances at Hendrina(2009) 24 hour service at clinic(2006/07/09) Ward 20 Clinic(2010) Ward 21 Clinic (2006/07/08) Ambulance (2006/07/08) Ward 22 Working hours at clinic to be extended (2008/10) Ward 23 Clinic (2006/09) Ward 24 Clinic (2007/09/10) Institutional:	Buyisa-e-bag infrastructure completed waiting for training and official opening - Ext 6, Doornkop and Pullenshope clinics completed and operating. Clinic established at Komati but not operating yet. Ward5 opening for 24hours matter referred to Dept of Health Ward 8 – 3 nurses allocated HIV and AIDS services are available in all the clinics Achievements: Information on PMTCT for pregnant mothers – 3306 Pregnant mothers on PMTCT – 986 VCT for pregnant mothers – 2711. VCT for non pregnant mothers – 4151 Patients on TB treatment – 2841 Conducted VCT during HIV and AIDS awareness – 4485 (Town and Mhluzi, SIS farming, Mhluzi and Kwazamokuhle).	To improve the quality of health service delivery.	Participation in the cleanest town competition	Documentation of information of activities conducted in relation to environmental issues.
			Follow up with the Dept of Health on the request made regarding medicines, other medical stocks and staff allocation in the Municipal clinics.	Facilitation of meetings. Appointment of professional staff. Provide clinics with stock and equipment.
		Extension of Nasareth clinic. Improvement of personnel skills and knowledge.	Liase with building services for the implementation of the project. In-service training and short courses to enrich their knowledge Provision of study leave for professional staff to do primary health care courses Staff meetings to exchange information internal and external	

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
	<p>Conducted HIV and AIDS awareness and 10 volunteers were identified to educate the community at Vaalbank and Highveld.</p> <p>- Eastdene clinic won a trophy for - HIV testing rate in 2008.</p> <p>- Opened a drop in Center at Newtown clinic to feed the vulnerable.</p> <p>90% of Professional staff received their licences for dispensing of medicines.</p> <p>- Three nurses were allocated in Simunye clinic to address the shortage of staff.</p> <p>- Simunye clinic received a trophy on accurate data capturing.</p>	<p>To provide additional clinics where need is indicated</p>	<p>Investigate a possibility of establishing a new clinic at Eskom power station and rural areas.</p>	<p>Negotiate with the parties concerned.</p>
		<p>To control the spread of HIV, AIDS, STI and TB</p>	<p>Implementation of National HIV, AIDS, STI and TB programmes in the health Services (PMTCT, VCT)</p> <p>Conduct STI and condom week</p> <p>Participation in quality assurance programmes by the Department of Health</p> <p>Participation in HIV and AIDS ante natal survey</p> <p>Install technilamps to control the spread of TB</p>	<p>Awareness campaigns on VCT, PMTCT, DOTS, TB, HIV and AIDS</p> <p>Distribution of health promotional materials</p> <p>Provision of condoms</p> <p>Collect blood samples for testing</p>

Priority issue 23: Gender & Social Development

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p>Community Inputs</p> <p><i>Ward 2</i> Social Work Office(2009)</p> <p><i>Ward 3</i> Old age and disabled centre (2009)</p> <p><i>Ward 5</i> Assistance to the aged(feeding scheme at community halls)(2009)</p> <p>Ward 8 Old age home</p> <p><i>Ward 9</i> HIV and AIDS Services(2010)</p> <p><i>Ward 22</i> Access to social services(2009) Transport for aged people during pay at Pullenshope (2009)</p> <p>Need for food parcels for the poor</p>	<p>Social Funding Policy completed and submitted for comments.</p>	<p>To create an environment with clear regulatory framework for implementation of gender and social development programs.</p>	<p>Implementation or compliance with local, provincial, national and international legislations on gender and social development.</p>	<p>Conduct information dissemination sessions on applicable legislations and policies.</p> <p>Develop terms of reference in relation to the approved municipal policies.</p>
	<p>2 days Women summit was held at Steve Tshwete</p>	<p>To ensure quality life through integrated welfare services for the children, women, elderly, people with disability, HIV and AIDS.</p>	<p>Establish an interdepartmental committee to effect the mainstreaming of transversal issues within STLM.</p>	<p>Conduct information sessions on mainstreaming gender and social development issues.</p> <p>Invite relevant stakeholders to form a social development forum.</p> <p>Strengthen relationships with relevant departments.</p>
	<p>Heritage held in September at Botshabelo</p> <p>Elderly month was celebrated in October at Steve Tshwete</p> <p>Database for orphans and vulnerable children was developed at Steve Tshwete Municipality</p>	<p>Ensure effective functioning of existing structures.</p>	<p>Liaise with the Early Childhood Development Forum, Community Development Workers and other stakeholders in identifying the problem areas.</p>	<p>Educate community on family preservation.</p> <p>Develop a project plan for an ideal ECD Centre.</p> <p>Lobby private sectors to contribute financially to social projects.</p> <p>Strengthen awareness on child trafficking and abuse.</p>
	<p>Successful events held: Day of African Child was held in June at Steve Tshwete, Nelspruit and National Parliament Day of African Child was held in November at Bloemfontein and Gert Sibande.</p>			

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
			Encourage the use of foster care home at the Care Village by the stakeholders	Refer identified cases to relevant departments. Secure Meetings with the ECD and CDW
	<p>2 Awareness campaigns on drug and alcohol abuse was held</p> <p>6 Awareness campaigns were held on HIV and AIDS</p> <p>3 Task team members (HIV & AIDS) were trained on capacity building.</p>	To ensure quality life through integrated welfare services for the children, women, elderly, people with disability and HIV and AIDS.	<p>Identify accessible buildings to be used by the elderly and disabled people for social club.</p> <p>Encourage participation in the healthy life style programs.</p> <p>Coordinate Government Departments in bringing their services closer to the community.</p> <p>Interact with human Settlement department to ensure proportional placement for marginalized groups.</p>	<p>Conduct an audit on the accessibility of the municipal buildings by the disabled.</p> <p>Lobby private sectors to contribute to the social club projects.</p> <p>Link access to resources available at social security to alleviate poverty</p>

Priority issue 24: Youth Development

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
<p><u>Manifesto:</u> A dedicated Youth Unit will be created to enhance youth activities within the municipality</p> <p><u>Community Inputs:</u> Ward 1 Youth help desk (2006/07) Ward 3 Projects for youth (2009) Ward 6 Youth help desk (2006) Ward 8 Youth help desk (2006/07) Ward 9 Financial assistance by the NYDA (2010) Ward 11 Youth Advisory Centre (2009) Ward 15 Youth LED projects(2010) Ward 19 Bursaries, leaderships (2010) Youth Desk (2010) Ward 20 Youth Dev Centre (2009/10) Ward 22 Youth Information Centre(2009) Ward 24 Youth Development Centre(2009/10)</p>	<p>Interviews were conducted awaiting for the appointment of the Manager.</p>	<p>To promote interventions aimed at promoting access to quality education and skills to both in school and out of school youth.</p>	<p>Engage with internal and external departments to source learner ships.</p>	<p>Conduct a skills development audit and summit.</p>
			<p>Liaise with the Public and Private businesses for financial assistance in education.</p>	<p>Investigate the possibility of establishing the Mayor's bursary fund. Investigate the possibility of assisting young people who require practical training Identification of learners to be assisted financially Introduce after school learning programs. Career expo and guidance.</p>
		<p>To develop a Youth Development Strategy and Youth policy in line with National Provincial and District Policies.</p>	<p>Liase with CGTA, Nkangala District Municipality and National Youth Development Agency Work together with relevant stakeholders in developing the policies and strategies</p>	<p>Appointment of a service provider.</p>

Status quo		Development Strategies		
Requirements	Progress to date	Objectives	Strategies	Possible Projects
		To initiate programs directed at combating crimes, substance abuse and social decay amongst the youth.	<p>Liaise with SANCA and other relevant stakeholders in educating and demonstrating the effects of drugs in a human body.</p> <p>Introduce programs and extramural activities for young people.</p> <p>Strengthen the functioning of a Local Sport Council.</p> <p>Engage young people in HIV/AIDS support groups.</p>	<p>Undertake drugs and substance abuse campaigns at schools and within the community.</p> <p>Intensify youth participation on Love Life programs.</p> <p>Undertake crime prevention campaigns at schools and within the community.</p> <p>Establish a street football league. Formalize all sporting codes within STLM.</p> <p>Intensify youth participation on LAC activities.</p> <p>Conduct Mayor's sports day Awareness campaign on HIV/AIDS.</p>
			Campaigns on moral regeneration involving all youth formations.	Hosting of youth festivals and youth seminars.
			To increase Youth participation in socio-economic programs.	<p>Ensure youth representation in Local Economic Development Forum.</p> <p>Ensure that young people benefit from the municipal procurement system.</p>

